

# **RUSTENBURG LOCAL MUNICIPALITY**



## **AMENDED TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)**

**2022-2023**

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# CHAPTER 1

## 1.1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act No.56 of 2003 (MFMA). In terms of MFMA Circular 13, “the SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the municipality and its implementation will be possible if the IDP and Budget are fully aligned with each other, as espoused by the MFMA.”

As the 2022/2023 Budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation tool. The SDBIP serves as the commitment by the Municipality, whereby the intended objectives and projected achievements are expressed in the integrated Development Plan are reduced into a to ensure that desired outcomes over the long term are achieved, and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the Executive Mayor, Council (Legislature) and the Administration. It further facilitates the process of holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and the Community in meeting the set key Strategic Objectives.”


The purpose of this amended SDBIP is to continue monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the Executive Mayor to monitor the performance of the Municipal Manager and for the Community to monitor the performance of the municipality. In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the Municipal Manager and Senior Managers.

**1.2. LEGISLATIVE MANDATE**

Section 1 of the MFMA defines SDBIP as: ' a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) *projections for each month of-*
  - (i) *revenue to be collected, by source; and*
  - (ii) *operational and capital expenditure, by vote;*
- (b) *service delivery targets and performance indicators for each quarter; and*
- (c) *any other matters that may be prescribed,*

This includes any revisions of such plan by the mayor in terms of section 54(1)(c), which prescribes that: "The mayor must consider and if necessary, make any revision to the Service Delivery and Budget implementation Plan, provided that revisions to service delivery targets and performance indicators in the plan may only be made with the approval of the Council following approval of an adjustment budget."

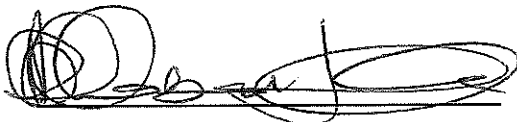


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**Mr. R.J. Mosiane**  
**ACTING MUNICIPAL MANAGER**

04-04-23

**DATE**



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**Cllr SSK Mabale- Huma**  
**EXECUTIVE MAYOR**

31/03/2023

**DATE**

Amended in terms of Section 54(1)(c) of the MFMA, Act 56 of 2003 and MFMA Guideline 13 of 2005.

## CHAPTER 2

### 2.1. MUNICIPAL VISION AND MISSION

The strategic vision of the organisation sets the long-term goal the Municipality wants to achieve. The Vision and the Mission of Rustenburg Local Municipality is depicted below:

A Smart and environmentally friendly city where all communities enjoy a high quality of life and diversity



To continuously improve quality of life by stimulating economic growth, improving quality of services through best practice, sustainability and inclusive government



## **2.2. MUNICIPAL COUNCIL AND COMMITTEES**

### *2.2.1. Council*

The Council of Rustenburg Local Municipality which was inaugurated post November 2021 local government election is constituted by 90 Councillors made up of 45 Ward Councillors and 45 proportional representative Councillors. One of the prime responsibilities of the ward councillors is to chair ward committees which has the responsibility of addressing ward based developmental issues raised by the communities within their jurisdictions. The Mayoral Committee consists of ten (10) Members of the Mayoral Committee (MMCs).

The Council elected the Speaker, Clr K Mogomotsi in terms of section 36 of the Municipal Structures Act, 1998 (Act No. 117 of 1998), per item 268 of 22 November 2021, to chair Council meetings. He is also responsible for capacitating Councillors and Ward Committees to better carry out their mandate as per Local Government: Municipal Structure Act, Act 117 of 1998.

The Municipality operates within an Executive Mayoral System under the leadership of Her Worship, the Honourable Executive Mayor Cllr S.S.K. Mabale - Huma who was appointed as per section 55 of Municipal Structures Act, 1998 (Act No. 117 of 1998), per item 269 of 22 November 2021.

Clr. L L Mabe was elected as the Single Whip of the Council as per item 270 on 22 November 2021

### *2.2.2. Council Committees*

Rustenburg Local Municipality established committees within the Executive (Mayoral Committee) to assist the Executive Mayor in terms of Section 80 of the Local Government: Municipal Structures Act, 1998 (Act No. 117 of 1998). These committees are chaired by Members of the Mayoral Committee (MMCs) and are as follows:

| No. | PORTFOLIO  | MEMBER OF MAYORAL COMMITTEE |
|-----|--|-----------------------------|
| 1   | Corporate Support Services   | Cllr Gaonakala, M           |
| 2   | Community Development  | Cllr Xatasi, NS             |
| 3   | Public Safety  | Cllr Mputle, V              |
| 4   | Planning and Human Settlement  | Cllr Marekoa, B             |
| 5   | Budget and Treasury Office   | Cllr Nke, R                 |
| 6   | IDP, PMS and Legal   | Cllr Pule, S                |
| 7   | Local Economic Development   | Cllr Phutu, K               |
| 8   | Roads and Transport  | Cllr Pule, L                |
| 9   | Technical and Infrastructure services                                  | Cllr Rampou, T              |
| 10  | Inter-Governmental Relations, Traditional Affairs and Special Projects | Cllr Khoeli, L              |

### 2.2.3. Section 79 Committees

The Council further established the following committees in terms of Section 79 of the Municipal Structures Act of 1998 to provide special advice on specific technical issues:

- Municipal Public Accounts Committee; S
- Performance Audit Committee;
- IDP/ Budget Steering Committee;
- Local Labour Forum (LLF);
- Risk Management Committee; and
- Rules of Order.

### 2.3. MUNICIPAL ADMINISTRATIVE LEADERSHIP

| DESIGNATION  | NAME OF OFFICIAL  |
|--|-------------------|
| Accounting Officer (Acting Municipal Manager)          | Mr. Mosiane, R.J. |
| Acting Chief Financial Officer                         | Ms Mdhuli, V.V.   |
| Acting Director: Planning and Human Settlement         | Mr Matshego, D.   |
| Acting Director: Local Economic Development            | Mr Sehloho, T.    |
| Acting Director: Corporate Support Services            | Mr Dire, M.M.     |
| Director: Public Safety                                | Mr. Boikanyo, KI  |
| Acting Director: Technical and Infrastructure Services | Mr. Mahlangu, G   |
| Acting Director: Community Development                 | Ms. Sefike. L D   |
| Acting Director: Rustenburg Roads and Transport (RRT)  | Mr. Moleele, O M  |



## 2.4. POWERS AND FUNCTIONS OF THE MUNICIPALITY

The powers and functions of Rustenburg Local Municipality are provided in the summary below:

| POWERS AND FUNCTIONS                                     | DESCRIPTION   | Performed/ Not Performed |
|--|---|--------------------------|
| Air Pollution  | Management of the air quality that affects human health.  | P                        |
| Building Regulations                                     | Regulations through by-laws that provide for approval of building plans, building inspections and control of operations and enforcement of contraventions of building regulations.  | P                        |
| Child Care Facilities                                    | Facilities for early childhood care and development which fall outside the competence of national and provincial government.  | NP                       |
| Electricity Reticulation                                 | Bulk supply of electricity which includes for the purposes of supply, transmission, distribution and where applicable generation of electricity to areas where the municipality has been providing these services prior to authorisation. | P                        |
| Fire Fighting Services                                   | Planning, coordination and regulation of fire services.   | P                        |
| Local Tourism  | Promotion, marketing and development of tourist attraction within the municipal area in order to grow the local economy.  | P                        |
| Municipal Airport  | A demarcated area on land or water or a building which is used for the arrival or departure of aircraft.  | NP                       |
| Municipal Planning                                       | Compilation and implementation of integrated development plan.  | P                        |
| Municipal Public Transport (only with regard to taxis)   | The regulation and control of services for the carriage of passengers.  | P                        |
| Storm Water Management Systems                           | Management of systems to deal with storm water in built-up areas  | P                        |
| Trading Regulations                                      | Regulation of any area or facility dealing with trade in goods or services.   | P                        |
| Water  | Establishment, operation, management and regulation of a-portable water supply system, including the services and infrastructure required.  | P                        |
| Sanitation   | Establishment, operation, management and regulation of a-potable water supply system, including the services and infrastructure required.   | P                        |
| Amusement Facilities                                     | Management and control of a public places for entertainment.  | NP                       |
| Billboards and Display of Advertisement in Public Places | Display of written or visual descriptive material which promotes the sale and encourages the use of goods and services found in streets, roads, etc.  | P                        |



| POWERS AND FUNCTIONS   | DESCRIPTION  | Performed/ Not Performed |
|--|--|--------------------------|
| Cemeteries, Funeral Parlours and Crematoria                        | Establishment, conduct and control of facilities for the purpose of disposing of human and animal remains.   | P                        |
| Control of Public Nuisance   | Cleaning of public streets, roads, and other public spaces.  | P                        |
| Control of Undertakings that sell Liquor to the Public             | Includes inspection service to monitor liquor outlets for compliance to license requirements.  | NP                       |
| Facilities for the accommodation, Care and Burial of Animals       | Control and monitoring of facilities which provide care for the animals and their burial or cremation  | NP                       |
| Fencing and Fences   | Provision and maintenance or regulation of any boundary or deterrents to animals and pedestrians along a street or road.   | NP                       |
| Licensing of Dogs  | Control over the number and health status of dogs through a licensing mechanism.   | NP                       |
| Licensing and control of Undertakings that sell Food to the Public | Maintenance of environmental health standards through regulation, licensing and monitoring of any place that supply refreshments or food for consumption to the public.  | P                        |
| Local Amenities  | Provision, maintenance and control of any municipal land or building reserved for the protection of places or scenic objects, historical and cultural value or interest. | P                        |
| Local Sport Facilities   | Provision, management and control of any sport facility within the municipal area.   | P                        |
| Markets  | Establishment operation or management of markets other than fresh produce markets.   | NP                       |
| Municipal Abattoirs  | Establishment, conduct and control of facilities for the slaughtering of livestock.  | NP                       |
| Municipal Parks and Recreation                                     | Provision, management and control of any land or gardens set aside for recreation, sightseeing and or tourism.   | P                        |
| Municipal Roads  | Construction, maintenance and control of a roads.  | P                        |
| Noise Pollution  | Control and monitoring of any noise that might affect human health or wellbeing.   | P                        |
| Pounds   | The provision, management and maintenance of a facility set aside for securing animals confiscated by the municipality.  | P                        |
| Public Places  | Management, maintenance and control of any land or facility for public use.  | P                        |
| Refuse Removal, Refuse Dumps and Solid Waste Disposal              | Removal of any household or other waste and the disposal of such waste in an area.   | P                        |
| Street Trading   | Control, regulation and monitoring of eth selling of goods and services along public pavement or road reserve.   | P                        |

| POWERS AND FUNCTIONS   | DESCRIPTION   | Performed/ Not Performed |
|------------------------|---|--------------------------|
| Street Lighting        | Provision and maintenance of lighting for illuminating of streets.                            | P                        |
| Traffic and Parking    | Management and regulation of traffic and parking within the area of the municipality.         | P                        |
| Municipal Public Works | Any supporting infrastructure or services to empower a municipality to perform its functions. | P                        |
| Cleansing              | Cleaning of public places.  | P                        |

## 2.5. VOTES AND OPERATIONAL OBJECTIVES

| VOTES                                      | OPERATIONAL OBJECTIVES   |
|--|--|
| Office of the Executive Mayor (Vote 001)   | <ul style="list-style-type: none"> <li>To provide overall planning support to Council on key strategic issues.</li> <li>To provide the overall strategic direction to the municipality through inter-departmental coordination, and participation in inter-governmental relations.</li> </ul>  |
| Office of the Municipal Manager (Vote 002) | <ul style="list-style-type: none"> <li>To develop a credible Integrated Development Planning, linked to the objects of local government as set out in the Republic of South Africa Constitution Act;</li> <li>To ensure compliance to reporting within the frameworks of the all regulations that set out reportable matters.</li> <li>To provide the overall strategic direction to the municipality through inter-departmental coordination, and participation in inter-governmental relations.</li> </ul> |
| Corporate Support Services (Vote 003)      | <ul style="list-style-type: none"> <li>To provide an effective and efficient administrative support and human resource service to the Rustenburg Local Municipality</li> <li>To ensure co-ordinated and integrated provision of services to the community.</li> </ul>  |
| Budget and Treasury (Vote 004)             | <ul style="list-style-type: none"> <li>To ensure Clean Administration</li> <li>To implement and deliver revenue enhancement programme</li> <li>To ensure compliance with SCM Regulations and the MFMA</li> </ul>   |
| Public Safety (Vote 005)                   | <ul style="list-style-type: none"> <li>To provide services to the community in a sustainable manner</li> <li>To promote a safe and healthy environment</li> <li>To encourage the involvement of communities and community organizations in the matters of local government</li> </ul>  |



| VOTES                                      | OPERATIONAL OBJECTIVES  |
|--|---|
| Planning and Human Settlement (Vote 006)   | <ul style="list-style-type: none"> <li>• To guide and lead developments in line with the needs of communities</li> <li>• To provide an excellent service on developmental planning and building regulations within a conducive environment</li> </ul>   |
| Local Economic Development (Vote 007)      | <ul style="list-style-type: none"> <li>• To drive diversified economic development and job creation</li> <li>• To create an enabling environment for the attraction, retention and expansion of foreign and local investment</li> <li>• To stimulate and facilitate sustainable tourism development and marketing of Rustenburg City as world class destination</li> </ul>                                    |
| Community Development (Vote 008)           | <ul style="list-style-type: none"> <li>• To manage, maintain and provide community facilities.</li> <li>• To maintain municipal facilities</li> <li>• To render library and information services</li> <li>• To manage and protect the environment</li> <li>• To manage and provide waste removal services.</li> </ul>   |
| Technical and Infrastructure (Vote 009)    | <ul style="list-style-type: none"> <li>• To provide quality Water and Sanitation services to the communities of Rustenburg LM in an efficient and cost-effective manner.</li> <li>• To ensure increased access to electricity supply to the communities of RLM</li> <li>• To ensure effectively functional mechanical function for RLM to be able to fulfil its infrastructure development mandate</li> </ul> |
| Roads and Transport (Vote 010)             | <ul style="list-style-type: none"> <li>• To provide basic services to the community of Rustenburg in terms of provision of new roads and storm water</li> <li>• To maintain existing roads and storm water infrastructure.</li> </ul>   |
| Rustenburg Water Services Trust (Vote 011) | <ul style="list-style-type: none"> <li>• To develop and maintain all municipal sewage purification.</li> <li>• To supply potable water to Rustenburg Local Municipality from the Bospoort Water Purification Works as well as the Kloof Water Purification Works and to manage the facilities.</li> </ul>   |

## CHAPTER 3

### 3.1. MUNICIPAL REVENUE BY SOURCE

Circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote. **Table 1** below depicts the operational revenue per source for over a medium-term period. (Ref: B4)

| Description  | Ref | Budget Year 2022/23 |                |              |                    |                  |                    |                |                |                  |                  | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|--|-----|---------------------|----------------|--------------|--------------------|------------------|--------------------|----------------|----------------|------------------|------------------|------------------------|------------------------|
|  |     | Original Budget     | Prior Adjusted | Accum. Funds | Multi-year capital | Unfore. Unavoid. | Nat. or Prov. Govt | Other Adjusts. | Total Adjusts. | Adjusted Budget  | Adjusted Budget  |                        |                        |
| R thousands  |     | A                   | 3              | 4            | 5                  | 6                | 7                  | 8              | 9              | 10               |                  |                        |                        |
|  |     |                     | A1             | B            | C                  | D                | E                  | F              | G              | H                |                  |                        |                        |
| <b>Revenue By Source</b>   |     |                     |                |              |                    |                  |                    |                |                |                  |                  |                        |                        |
| Property rates   | 2   | 516 902             | -              | -            | -                  | -                | -                  | 10 000         | 10 000         | 526 902          | 539 646          | 532 598                |                        |
| Service charges - electricity revenue                                | 2   | 3 691 715           | -              | -            | -                  | -                | (20 000)           | (20 000)       | (20 000)       | 3 671 715        | 3 852 165        | 4 020 611              |                        |
| Service charges - water revenue                                      | 2   | 553 596             | -              | -            | -                  | -                | -                  | -              | -              | 553 596          | 577 294          | 602 035                |                        |
| Service charges - sanitation revenue                                 | 2   | 405 800             | -              | -            | -                  | -                | -                  | -              | -              | 405 800          | 430 835          | 429 648                |                        |
| Service charges - refuse revenue                                     | 2   | 154 931             | -              | -            | -                  | -                | -                  | 10 000         | 10 000         | 164 931          | 161 428          | 168 185                |                        |
| Rental of facilities and equipment                                   |     | 14 080              | -              | -            | -                  | -                | (1 500)            | (1 500)        | (1 500)        | 12 580           | 14 800           | 15 460                 |                        |
| Interest earned - external investments                               |     | 26 217              | -              | -            | -                  | -                | -                  | -              | -              | 26 217           | 27 418           | 28 743                 |                        |
| Interest earned - outstanding debtors                                |     | 428 086             | -              | -            | -                  | -                | 30 000             | 30 000         | 30 000         | 458 086          | 446 922          | 467 033                |                        |
| Dividends received   |     | -                   | -              | -            | -                  | -                | -                  | -              | -              | -                | -                | -                      |                        |
| Fines, penalties and forfeits  |     | 9 399               | -              | -            | -                  | -                | (0)                | (0)            | (0)            | 9 399            | 9 813            | 10 254                 |                        |
| Licences and permits   |     | 11 288              | -              | -            | -                  | -                | -                  | -              | -              | 11 288           | 11 795           | 12 315                 |                        |
| Agency services  |     | 110 424             | -              | -            | -                  | -                | (20 000)           | (20 000)       | (20 000)       | 90 424           | 115 282          | 120 469                |                        |
| Transfers and subsidies  |     | 1 127 277           | -              | -            | -                  | -                | 39 800             | (340)          | 39 460         | 1 166 737        | 1 269 477        | 1 421 222              |                        |
| Other revenue  | 2   | 18 637              | -              | -            | -                  | -                | -                  | 628            | 628            | 19 265           | 20 252           | 22 968                 |                        |
| Gains  |     | 6 448               | -              | -            | -                  | -                | -                  | -              | -              | 6 448            | 6 715            | 6 994                  |                        |
| <b>Total Revenue (excluding capital transfers and contributions)</b> |     | <b>7 074 800</b>    | -              | -            | -                  | -                | <b>39 800</b>      | <b>8 787</b>   | <b>48 587</b>  | <b>7 123 388</b> | <b>7 483 842</b> | <b>7 858 535</b>       |                        |



| Description  | Ref | Budget Year 2022/23 |                |              |                    |                  |                    |                 |                |                  |                  | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|--|-----|---------------------|----------------|--------------|--------------------|------------------|--------------------|-----------------|----------------|------------------|------------------|------------------------|------------------------|
|  |     | Original Budget     | Prior Adjusted | Accum. Funds | Multi-year capital | Unfore. Unavoid. | Nat. or Prov. Govt | Other Adjusts.  | Total Adjusts. | Adjusted Budget  | Adjusted Budget  | Adjusted Budget        |                        |
| R thousands  | 1   | A                   | 3              | 4            | 5                  | 6                | 7                  | 8               | 9              | 10               |                  |                        |                        |
|  |     |                     | A1             | B            | C                  | D                | E                  | F               | G              | H                |                  |                        |                        |
| <b>Expenditure By Type</b>   | -   |                     |                |              |                    |                  |                    |                 |                |                  |                  |                        |                        |
| Employee related costs   |     | 905 598             | -              | -            | -                  | -                | -                  | -               | -              | 905 598          | 943 179          | 1 170 666              |                        |
| Remuneration of councillors  |     | 70 958              | -              | -            | -                  | -                | -                  | -               | -              | 70 958           | 74 081           | 77 414                 |                        |
| Debt impairment  |     | 826 738             | -              | -            | -                  | -                | -                  | -               | -              | 826 738          | 863 129          | 901 130                |                        |
| Depreciation & asset impairment  |     | 480 045             | -              | -            | -                  | -                | -                  | -               | -              | 480 045          | 499 627          | 522 067                |                        |
| Finance charges  |     | 85 409              | -              | -            | -                  | -                | (26 000)           | -               | -              | 59 409           | 89 141           | 93 176                 |                        |
| Bulk purchases - electricity   |     | 2 617 167           | -              | -            | -                  | -                | -                  | -               | -              | 2 617 167        | 2 732 323        | 2 852 545              |                        |
| Inventory consumed   |     | 547 166             | -              | -            | -                  | -                | (521)              | -               | -              | 546 645          | 571 245          | 596 818                |                        |
| Contracted services  |     | 708 127             | -              | -            | -                  | -                | (33 863)           | -               | -              | 674 264          | 766 732          | 823 952                |                        |
| Transfers and subsidies  |     | 20 292              | -              | -            | -                  | -                | 39 800             | -               | 39 800         | 60 092           | 21 164           | 22 073                 |                        |
| Other expenditure  |     | 250 573             | -              | -            | -                  | -                | -                  | 22 728          | 22 728         | 273 301          | 255 917          | 265 764                |                        |
| Losses   |     | -                   | -              | -            | -                  | -                | -                  | -               | -              | -                | -                | -                      |                        |
| <b>Total Expenditure</b>   |     | <b>6 512 073</b>    | -              | -            | -                  | -                | <b>39 800</b>      | <b>(37 656)</b> | <b>2 144</b>   | <b>6 514 217</b> | <b>6 816 537</b> | <b>7 325 604</b>       |                        |
| <b>Surplus/(Deficit)</b>   |     | <b>562 727</b>      | -              | -            | -                  | -                | -                  | <b>46 443</b>   | <b>46 443</b>  | <b>609 170</b>   | <b>667 305</b>   | <b>532 931</b>         |                        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  |     | 431 688             | -              | -            | -                  | -                | -                  | 262             | 262            | 431 950          | 442 361          | 452 383                |                        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educational institutions) |     | -                   | -              | -            | -                  | -                | -                  | -               | -              | -                | -                | -                      |                        |
| Transfers and subsidies - capital (in-kind - all)  |     | -                   | -              | -            | -                  | -                | -                  | -               | -              | -                | -                | -                      |                        |
| <b>Surplus/(Deficit) before taxation</b>   |     | <b>994 415</b>      | -              | -            | -                  | -                | -                  | <b>46 705</b>   | <b>46 705</b>  | <b>1 041 120</b> | <b>1 109 666</b> | <b>985 314</b>         |                        |
| Taxation   |     | -                   | -              | -            | -                  | -                | -                  | -               | -              | -                | -                | -                      |                        |
| <b>Surplus/(Deficit) after taxation</b>  |     | <b>994 415</b>      | -              | -            | -                  | -                | -                  | <b>46 705</b>   | <b>46 705</b>  | <b>1 041 120</b> | <b>1 109 666</b> | <b>985 314</b>         |                        |

| Description                                    | Ref | Budget Year 2022/23 |                |              |                    |                  |                    |                |                |                 |                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|--|-----|---------------------|----------------|--------------|--------------------|------------------|--------------------|----------------|----------------|-----------------|-----------------|------------------------|------------------------|
|  |     | Original Budget     | Prior Adjusted | Accum. Funds | Multi-year capital | Unfore. Unavoid. | Nat. or Prov. Govt | Other Adjusts. | Total Adjusts. | Adjusted Budget | Adjusted Budget | Adjusted Budget        |                        |
| R thousands                                    | 1   | A                   | 3              | 4            | 5                  | 6                | 7                  | 8              | 9              | 10              |                 |                        |                        |
| Atributable to minorities                      |     |                     | A1             | B            | C                  | D                | E                  | F              | G              | H               |                 |                        |                        |
| Surplus/(Deficit) attributable to municipality |     | 994 415             | -              | -            | -                  | -                | -                  | 46 705         | 46 705         | 1 041 120       | 1 109 666       | 985 314                |                        |
| Share of surplus/ (deficit) of associate       |     | -                   | -              | -            | -                  | -                | -                  | -              | -              | -               | -               | -                      |                        |
| Surplus/ (Deficit) for the year                |     | 994 415             | -              | -            | -                  | -                | -                  | 46 705         | 46 705         | 1 041 120       | 1 109 666       | 985 314                |                        |

**TABLE 2: OPERATING REVENUE PER SOURCE PER MONTH (Ref: SB12)**

| Description                            | Budget Year 2022/23 |                |                |                |                |                |                 |                 |                 |                 |                 |                 | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---|------------------------|------------------------|
|  | July                | August         | Sept.          | October        | November       | December       | January         | February        | March           | April           | May             | June            | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|  | Outcome             | Outcome        | Outcome        | Outcome        | Outcome        | Outcome        | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget                               | Adjusted Budget        | Adjusted Budget        |
| <b>R thousands</b>                     |                     |                |                |                |                |                |                 |                 |                 |                 |                 |                 |   |                        |                        |
| <b>Revenue By Source</b>               |                     |                |                |                |                |                |                 |                 |                 |                 |                 |                 |   |                        |                        |
| Property rates                         | 43 909              | 43 909         | 43 909         | 43 909         | 43 909         | 43 909         | 43 909          | 43 909          | 43 909          | 43 909          | 43 909          | 43 909          | 526 902                                       | 539 646                | 532 698                |
| Service charges - electricity revenue  | 305 976             | 305 976        | 305 976        | 305 976        | 305 976        | 305 976        | 305 976         | 305 976         | 305 976         | 305 976         | 305 976         | 305 976         | 3 671 715                                     | 3 852 165              | 4 020 611              |
| Service charges - water revenue        | 46 133              | 46 133         | 46 133         | 46 133         | 46 133         | 46 133         | 46 133          | 46 133          | 46 133          | 46 133          | 46 133          | 46 133          | 553 596                                       | 577 294                | 602 035                |
| Service charges - sanitation revenue   | 33 817              | 33 817         | 33 817         | 33 817         | 33 817         | 33 817         | 33 817          | 33 817          | 33 817          | 33 817          | 33 817          | 33 817          | 405 800                                       | 430 835                | 429 648                |
| Service charges - refuse revenue       | 13 744              | 13 744         | 13 744         | 13 744         | 13 744         | 13 744         | 13 744          | 13 744          | 13 744          | 13 744          | 13 744          | 13 744          | 164 931                                       | 161 428                | 168 185                |
| 0                                      | -                   | -              | -              | -              | -              | -              | -               | -               | -               | -               | -               | -               | -   | -                      | -                      |
| Rental of facilities and equipment     | 1 048               | 1 048          | 1 048          | 1 048          | 1 048          | 1 048          | 1 048           | 1 048           | 1 048           | 1 048           | 1 048           | 1 048           | 12 580  | 14 800                 | 15 460                 |
| Interest earned - external investments | 2 185               | 2 185          | 2 185          | 2 185          | 2 185          | 2 185          | 2 185           | 2 185           | 2 185           | 2 185           | 2 185           | 2 185           | 26 217  | 27 418                 | 28 743                 |
| Interest earned - outstanding debtors  | 38 174              | 38 174         | 38 174         | 38 174         | 38 174         | 38 174         | 38 174          | 38 174          | 38 174          | 38 174          | 38 174          | 38 174          | 458 086                                       | 446 922                | 467 033                |
| Dividends received                     | -                   | -              | -              | -              | -              | -              | -               | -               | -               | -               | -               | -               | -   | -                      | -                      |
| Fines, penalties and forfeits          | 783                 | 783            | 783            | 783            | 783            | 783            | 783             | 783             | 783             | 783             | 783             | 783             | 9 399   | 9 813                  | 10 254                 |
| Licences and permits                   | 941                 | 941            | 941            | 941            | 941            | 941            | 941             | 941             | 941             | 941             | 941             | 941             | 11 288  | 11 795                 | 12 315                 |
| Agency services                        | 7 535               | 7 535          | 7 535          | 7 535          | 7 535          | 7 535          | 7 535           | 7 535           | 7 535           | 7 535           | 7 535           | 7 535           | 90 424  | 115 282                | 120 469                |
| Transfers and subsidies                | 97 228              | 97 228         | 97 228         | 97 228         | 97 228         | 97 228         | 97 228          | 97 228          | 97 228          | 97 228          | 97 228          | 97 228          | 1 166 737                                     | 1 269 477              | 1 421 222              |
| Other revenue                          | 1 605               | 1 605          | 1 605          | 1 605          | 1 605          | 1 605          | 1 605           | 1 605           | 1 605           | 1 605           | 1 605           | 1 605           | 19 265  | 20 252                 | 22 968                 |
| Gains                                  | 537                 | 537            | 537            | 537            | 537            | 537            | 537             | 537             | 537             | 537             | 537             | 537             | 6 448   | 6 715                  | 6 994                  |
| <b>Total Revenue</b>                   | <b>593 616</b>      | <b>593 616</b> | <b>593 616</b> | <b>593 616</b> | <b>593 616</b> | <b>593 616</b> | <b>593 616</b>  | <b>593 616</b>  | <b>593 616</b>  | <b>593 616</b>  | <b>593 616</b>  | <b>593 616</b>  | <b>7 123 388</b>                              | <b>7 483 842</b>       | <b>7 858 585</b>       |
| <b>Expenditure By Type</b>             |                     |                |                |                |                |                |                 |                 |                 |                 |                 |                 |   |                        |                        |
| Employee related costs                 | 75 466              | 75 466         | 75 466         | 75 466         | 75 466         | 75 466         | 75 466          | 75 466          | 75 466          | 75 466          | 75 466          | 75 466          | 906 598                                       | 943 179                | 1 170 666              |
| Remuneration of councillors            | 5 913               | 5 913          | 5 913          | 5 913          | 5 913          | 5 913          | 5 913           | 5 913           | 5 913           | 5 913           | 5 913           | 5 913           | 70 958  | 74 081                 | 77 414                 |
| Debt impairment                        | 68 895              | 68 895         | 68 895         | 68 895         | 68 895         | 68 895         | 68 895          | 68 895          | 68 895          | 68 895          | 68 895          | 68 895          | 826 738                                       | 863 129                | 901 130                |
| Depreciation & asset impairment        | 40 004              | 40 004         | 40 004         | 40 004         | 40 004         | 40 004         | 40 004          | 40 004          | 40 004          | 40 004          | 40 004          | 40 004          | 480 045                                       | 499 627                | 522 067                |

|  |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                  |                  |                  |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|
| Finance charges  | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 4 951          | 59 408           | 89 141           | 93 176           |
| Bulk purchases - electricity   | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 218 097        | 2 617 167        | 2 732 323        | 2 852 545        |
| Inventory consumed   | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 45 554         | 546 645          | 571 245          | 596 818          |
| Contracted services  | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 56 189         | 674 264          | 766 732          | 823 952          |
| Transfers and subsidies  | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 5 008          | 60 092           | 21 164           | 22 073           |
| Other expenditure  | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 22 775         | 273 301          | 255 917          | 265 764          |
| Losses   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -                | -                | -                |
| <b>Total Expenditure</b>   | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>542 851</b> | <b>6 514 217</b> | <b>6 816 537</b> | <b>7 325 604</b> |
| <b>Surplus/(Deficit)</b>   | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>50 764</b>  | <b>609 170</b>   | <b>667 305</b>   | <b>532 931</b>   |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 35 996         | 431 950          | 442 361          | 452 993          |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -                | -                | -                |
| Transfers and subsidies - capital (in-kind - all)  | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -                | -                | -                |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b>   | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>86 760</b>  | <b>1 041 120</b> | <b>1 109 686</b> | <b>985 314</b>   |
| References   |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                  |                  |                  |



### 3.2. MUNICIPAL OPERATING EXPENDITURE

**TABLE 3: projection of operational revenue per directorate per month (Ref: SB12)**

| Description                            | Budget Year 2022/23 |                |                |                |                |                |                 |                 |                 |                 |                 |                 | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---|------------------------|------------------------|
|  | July                | August         | Sept.          | October        | November       | December       | January         | February        | March           | April           | May             | June            | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|  | Outcome             | Outcome        | Outcome        | Outcome        | Outcome        | Outcome        | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget                               | Adjusted Budget        | Adjusted Budget        |
| <b>R thousands</b>                     |                     |                |                |                |                |                |                 |                 |                 |                 |                 |                 |   |                        |                        |
| Revenue by Vote                        |                     |                |                |                |                |                |                 |                 |                 |                 |                 |                 |   |                        |                        |
| Vote 1 - Energy Sources                | 289 789             | 315 678        | 300 789        | 312 567        | 318 655        | 320 109        | 289 789         | 311 262         | 310 877         | 315 789         | 316 789         | 323 048         | 3 725 140                                     | 3 923 052              | 4 094 438              |
| Vote 2 - Community and Social Services | 480                 | 471            | 445            | 460            | 451            | 481            | 499             | 478             | 469             | 421             | 479             | 483             | 5 627   | 5 348                  | 5 503                  |
| Vote 3 - Environmental Protection      | -                   | -              | -              | -              | -              | -              | -               | -               | -               | -               | -               | -               | -   | -                      | -                      |
| Vote 4 - Executive & Council           | 2 000               | 1 989          | 2 005          | 1 800          | 2 100          | 2 022          | 2 006           | 2 010           | 2 080           | 2 010           | 2 005           | 2 032           | 24 058  | 33 025                 | 28 056                 |
| Vote 5 - Finance & Admin               | 99 909              | 98 001         | 100 890        | 99 580         | 99 899         | 98 678         | 95 789          | 96 900          | 99 000          | 96 001          | 100 900         | 109 409         | 1 194 956                                     | 1 273 509              | 1 375 166              |
| Vote 6 - Road Transport                | 23 678              | 21 901         | 20 876         | 22 789         | 19 876         | 21 567         | 20 877          | 23 000          | 24 356          | 26 567          | 28 789          | 26 369          | 280 645                                       | 252 060                | 282 166                |
| Vote 7 - Planning and Development      | 21 601              | 25 678         | 28 709         | 23 001         | 27 554         | 20 876         | 23 690          | 24 567          | 23 669          | 20 789          | 21 457          | 22 338          | 284 028                                       | 295 784                | 309 886                |
| Vote 8 - Public Safety                 | 9 501               | 9 230          | 9 273          | 9 273          | 9 273          | 9 273          | 9 273           | 9 273           | 9 273           | 9 273           | 9 273           | 9 090           | 111 282                                       | 137 069                | 143 226                |
| Vote 9 - Sport and Recreation          | 59                  | 63             | 61             | 60             | 65             | 62             | 64              | 59              | 63              | 65              | 63              | 26 160          | 26 843  | 784                    | 818                    |
| Vote 10 - Housing                      | 371                 | 360            | 368            | 365            | 359            | 362            | 355             | 364             | 371             | 371             | 357             | 384             | 4 377   | 4 570                  | 4 775                  |
| Vote 11 - Water Management             | 86 700              | 85 124         | 83 000         | 88 123         | 84 890         | 86 789         | 90 769          | 79 890          | 84 123          | 89 123          | 88 877          | 90 884          | 1 038 093                                     | 1 163 109              | 1 212 100              |
| Vote 12 - Waste Management             | 26 000              | 23 457         | 21 456         | 23 789         | 20 987         | 26 654         | 24 567          | 22 090          | 23 456          | 28 900          | 24 969          | 29 522          | 299 866                                       | 301 761                | 314 131                |
| Vote 13 - Waste Water Management       | 49 000              | 49 870         | 47 678         | 46 678         | 48 761         | 44 568         | 48 769          | 49 872          | 49 124          | 47 989          | 48 002          | 21 070          | 550 421                                       | 536 131                | 539 672                |
| Vote 14 - Other                        | -                   | -              | -              | -              | -              | -              | -               | -               | -               | -               | -               | -               | -   | -                      | -                      |
| Vote 15 - Internal Audit               | -                   | -              | -              | -              | -              | -              | -               | -               | -               | -               | -               | -               | -   | -                      | -                      |
| <b>Total Revenue by Vote</b>           | <b>619 098</b>      | <b>631 821</b> | <b>615 540</b> | <b>629 466</b> | <b>632 990</b> | <b>633 441</b> | <b>606 467</b>  | <b>619 765</b>  | <b>628 861</b>  | <b>637 299</b>  | <b>641 979</b>  | <b>660 569</b>  | <b>7 555 327</b>                              | <b>7 926 203</b>       | <b>8 310 918</b>       |
| <b>Expenditure by Vote</b>             |                     |                |                |                |                |                |                 |                 |                 |                 |                 |                 |   |                        |                        |

| Description                            | Budget Year 2022/23 |                |                |                |                |                |                 |                 |                 |                 |                 |                 | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---|------------------------|------------------------|
|  | July                | August         | Sept.          | October        | November       | December       | January         | February        | March           | April           | May             | June            | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|  | Outcome             | Outcome        | Outcome        | Outcome        | Outcome        | Outcome        | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget                               | Adjusted Budget        | Adjusted Budget        |
| <b>R thousands</b>                     |                     |                |                |                |                |                |                 |                 |                 |                 |                 |                 |   |                        |                        |
| Vote 1 - Energy Sources                | 253 457             | 253 106        | 276 890        | 281 000        | 261 321        | 236 890        | 265 761         | 263 124         | 245 672         | 234 010         | 233 106         | 232 719         | 3 037 277                                     | 3 184 093              | 3 324 040              |
| Vote 2 - Community and Social Services | 6 430               | 6 612          | 6 390          | 6 212          | 6 500          | 6 399          | 6 470           | 6 100           | 6 450           | 6 643           | 6 554           | 6 875           | 77 635  | 80 977                 | 84 585                 |
| Vote 3 - Environmental Protection      | 499                 | 511            | 490            | 521            | 532            | 500            | 512             | 513             | 499             | 512             | 511             | 534             | 6 134   | 6 519                  | 6 962                  |
| Vote 4 - Executive & Council           | 23 000              | 23 971         | 25 123         | 26 890         | 22 789         | 23 000         | 26 000          | 22 789          | 23 900          | 23 890          | 23 971          | 22 328          | 287 651                                       | 304 558                | 316 464                |
| Vote 5 - Finance & Admin               | 45 000              | 47 132         | 44 789         | 42 121         | 46 789         | 42 000         | 43 880          | 45 636          | 48 100          | 46 989          | 49 123          | 48 290          | 550 052                                       | 586 976                | 612 151                |
| Vote 6 - Road Transport                | 18 600              | 19 700         | 18 790         | 17 990         | 18 750         | 18 650         | 19 000          | 18 790          | 18 765          | 19 230          | 18 690          | 17 211          | 224 156                                       | 239 521                | 261 436                |
| Vote 7 - Planning and Development      | 7 300               | 7 543          | 7 201          | 7 612          | 7 411          | 7 500          | 7 210           | 7 600           | 7 100           | 7 435           | 7 501           | 7 575           | 88 089  | 100 300                | 104 762                |
| Vote 8 - Public Safety                 | 29 321              | 33 678         | 29 001         | 31 003         | 28 890         | 32 789         | 29 456          | 30 789          | 32 587          | 30 690          | 34 789          | 31 396          | 374 570                                       | 358 617                | 361 143                |
| Vote 9 - Sport and Recreation          | 5 899               | 5 479          | 5 681          | 5 800          | 5 313          | 5 301          | 5 490           | 5 700           | 5 123           | 5 691           | 5 646           | 5 954           | 66 967  | 74 912                 | 77 908                 |
| Vote 10 - Housing                      | 2 000               | 1 690          | 1 765          | 1 999          | 1 980          | 1 978          | 1 962           | 1 987           | 1 957           | 1 879           | 1 960           | 2 188           | 23 526  | 24 333                 | 26 428                 |
| Vote 11 - Water Management             | 83 123              | 82 171         | 85 123         | 86 000         | 81 000         | 82 000         | 84 123          | 82 000          | 84 789          | 83 980          | 82 715          | 75 554          | 992 579                                       | 1 031 504              | 1 077 635              |
| Vote 12 - Waste Management             | 24 657              | 27 678         | 26 437         | 24 568         | 25 456         | 26 500         | 26 437          | 23 988          | 27 688          | 28 789          | 26 437          | 28 698          | 317 244                                       | 336 490                | 351 351                |
| Vote 13 - Waste Water Management       | 37 098              | 36 789         | 38 053         | 35 457         | 39 876         | 34 587         | 39 765          | 36 765          | 37 908          | 38 876          | 36 800          | 38 796          | 456 750                                       | 485 064                | 506 597                |
| Vote 14 - Other                        | 87                  | 89             | 86             | 85             | 83             | 87             | 86              | 89              | 87              | 89              | 87              | 88              | 1 042   | 1 089                  | 1 137                  |
| Vote 15 - Internal Audit               | 771                 | 775            | 795            | 771            | 773            | 771            | 768             | 795             | 772             | 795             | 773             | 977             | 9 535   | 9 563                  | 10 005                 |
| <b>Total Expenditure by Vote</b>       | <b>537 143</b>      | <b>547 124</b> | <b>566 523</b> | <b>568 029</b> | <b>547 444</b> | <b>518 932</b> | <b>546 950</b>  | <b>538 867</b>  | <b>544 578</b>  | <b>530 699</b>  | <b>551 754</b>  | <b>519 174</b>  | <b>6 514 217</b>                              | <b>6 816 537</b>       | <b>7 325 604</b>       |
| <b>Surplus/ (Deficit)</b>              | <b>81 955</b>       | <b>84 637</b>  | <b>48 017</b>  | <b>61 457</b>  | <b>85 546</b>  | <b>114 509</b> | <b>59 517</b>   | <b>80 898</b>   | <b>85 283</b>   | <b>106 601</b>  | <b>90 226</b>   | <b>141 415</b>  | <b>1 041 120</b>                              | <b>1 109 866</b>       | <b>985 314</b>         |

**TABLE 7 - PROJECTION OF CAPITAL EXPENDITURE PER DIRECTORATE PER MONTH 2022/2023 (Ref SB17)**

| Description                            | Ref | Budget Year 2022/23 |         |         |         |          |          |                 |                 |                 |                 |                 |                 | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |  |
|--|-----|---------------------|---------|---------|---------|----------|----------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---|-----------------|------------------------|-----------------|------------------------|--|
|  |     |                     |         |         |         |          |          |                 |                 |                 |                 |                 |                 | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |  |
|  |     | July                | August  | Sept.   | October | November | December | January         | February        | March           | April           | May             | June            | Adjusted Budget                               | Adjusted Budget | Adjusted Budget        | Adjusted Budget |                        |  |
| <b>R thousands</b>                     |     | Outcome             | Outcome | Outcome | Outcome | Outcome  | Outcome  | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget                               | Adjusted Budget | Adjusted Budget        | Adjusted Budget |                        |  |
| Capital Expenditure - Functional       |     |                     |         |         |         |          |          |                 |                 |                 |                 |                 |                 |   |                 |                        |                 |                        |  |
| Governance and administration          |     | 3 271               | 3 271   | 3 271   | 3 271   | 3 271    | 3 271    | 3 271           | 3 271           | 3 271           | 3 271           | 3 271           | 39 249          | 18 768  | 14 043          |                        |                 |                        |  |
| Executive and council                  |     | 2 087               | 2 087   | 2 087   | 2 087   | 2 087    | 2 087    | 2 087           | 2 087           | 2 087           | 2 087           | 2 087           | 25 041          | 14 570  | 9 403           |                        |                 |                        |  |
| Finance and administration             |     | 1 161               | 1 161   | 1 161   | 1 161   | 1 161    | 1 161    | 1 161           | 1 161           | 1 161           | 1 161           | 1 161           | 13 929          | 4 199   | 4 639           |                        |                 |                        |  |
| Internal audit                         |     | 23                  | 23      | 23      | 23      | 23       | 23       | 23              | 23              | 23              | 23              | 23              | 280             | -   | -               |                        |                 |                        |  |
| Community and public safety            |     | 5 952               | 5 952   | 5 952   | 5 952   | 5 952    | 5 952    | 5 952           | 5 952           | 5 952           | 5 952           | 5 952           | 71 421          | 47 774  | 25 062          |                        |                 |                        |  |
| Community and social services          |     | 3 439               | 3 439   | 3 439   | 3 439   | 3 439    | 3 439    | 3 439           | 3 439           | 3 439           | 3 439           | 3 439           | 41 263          | 21 069  | 10 620          |                        |                 |                        |  |
| Sport and recreation                   |     | 1 087               | 1 087   | 1 087   | 1 087   | 1 087    | 1 087    | 1 087           | 1 087           | 1 087           | 1 087           | 1 087           | 13 042          | 10 805  | 1 080           |                        |                 |                        |  |
| Public safety                          |     | 1 296               | 1 296   | 1 296   | 1 296   | 1 296    | 1 296    | 1 296           | 1 296           | 1 296           | 1 296           | 1 296           | 15 553          | 14 268  | 11 658          |                        |                 |                        |  |
| Housing                                |     | 130                 | 130     | 130     | 130     | 130      | 130      | 130             | 130             | 130             | 130             | 130             | 1 563           | 1 632   | 1 704           |                        |                 |                        |  |
| Health                                 |     | -                   | -       | -       | -       | -        | -        | -               | -               | -               | -               | -               | -               | -   | -               |                        |                 |                        |  |
| Economic and environmental services    |     | 20 351              | 20 351  | 20 351  | 20 351  | 20 351   | 20 351   | 20 351          | 20 351          | 20 351          | 20 351          | 20 351          | 244 211         | 142 749                                       | 177 029         |                        |                 |                        |  |
| Planning and development               |     | 2 230               | 2 230   | 2 230   | 2 230   | 2 230    | 2 230    | 2 230           | 2 230           | 2 230           | 2 230           | 2 230           | 26 754          | 26 363  | 30 303          |                        |                 |                        |  |
| Road transport                         |     | 18 113              | 18 113  | 18 113  | 18 113  | 18 113   | 18 113   | 18 113          | 18 113          | 18 113          | 18 113          | 18 113          | 217 357         | 116 387                                       | 146 726         |                        |                 |                        |  |
| Environmental protection               |     | 8                   | 8       | 8       | 8       | 8        | 8        | 8               | 8               | 8               | 8               | 8               | 100             | -   | -               |                        |                 |                        |  |
| Trading services                       |     | 22 464              | 22 464  | 22 464  | 22 464  | 22 464   | 22 464   | 22 464          | 22 464          | 22 464          | 22 464          | 22 464          | 269 589         | 258 856                                       | 259 988         |                        |                 |                        |  |
| Energy sources                         |     | 9 665               | 9 665   | 9 665   | 9 665   | 9 665    | 9 665    | 9 665           | 9 665           | 9 665           | 9 665           | 9 665           | 115 981         | 67 172  | 76 946          |                        |                 |                        |  |
| Water management                       |     | 3 117               | 3 117   | 3 117   | 3 117   | 3 117    | 3 117    | 3 117           | 3 117           | 3 117           | 3 117           | 3 117           | 37 400          | 24 000  | 21 000          |                        |                 |                        |  |
| Waste water management                 |     | 9 276               | 9 276   | 9 276   | 9 276   | 9 276    | 9 276    | 9 276           | 9 276           | 9 276           | 9 276           | 9 276           | 111 908         | 157 684                                       | 154 043         |                        |                 |                        |  |
| Waste management                       |     | 407                 | 407     | 407     | 407     | 407      | 407      | 407             | 407             | 407             | 407             | 407             | 4 880           | 10 000  | 8 000           |                        |                 |                        |  |
| Other                                  |     | -                   | -       | -       | -       | -        | -        | -               | -               | -               | -               | -               | -               | -   | -               |                        |                 |                        |  |
| Total Capital Expenditure - Functional |     | 52 037              | 52 037  | 52 037  | 52 037  | 52 037   | 52 037   | 52 037          | 52 037          | 52 037          | 52 037          | 52 037          | 624 450         | 468 148                                       | 476 121         |                        |                 |                        |  |

### 3.3. WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY OVER 3 YEARS

| Function  | Project Description  | Ward   | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |   |        |   |   |
|---|--|--------|---|-----------------|------------------------|-----------------|------------------------|-----------------|---|--------|---|---|
|   |  |        | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |   |        |   |   |
|   |  |        | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |   |        |   |   |
| R thousands   |  |        |   |                 |                        |                 |                        |                 |   |        |   |   |
| Parent municipality:  |  |        |   |                 |                        |                 |                        |                 |   |        |   |   |
| Public Transport  | NW373_270 - PPEQ - Roads/Outsourced/Public Transport Network/Public Transport    | All    | 131   | 31              | -                      | -               | -                      | -               | - | -      | - | - |
| Electricity   | Replacement of 33 kV Cables (Noord Sub, Munic Sub,etc)                           | All    | 30 043  | 30              | (12 000)               | -               | -                      | -               | - | -      | - | - |
| Electricity   | Integrated National Electrification Programme (New Boitekong 88/11kv Substation) | 20, 21 | 000   | 30              | -                      | -               | -                      | -               | - | -      | - | - |
| Sewerage  | Boitekong Pump Station   | 20, 21 | 000   | 25              | -                      | 16 000          | -                      | -               | - | 16 400 | - | - |
| Solid Waste Removal Cemeteries, Funeral Parlours and Crematoriums | Procurement of Specialized Waste Vehicle Rustenburg                              | All    | 000   | 18              | (1 700)                | -               | -                      | -               | - | -      | - | - |
|   | Upgrading of Rietvlei Cemetery Phase 2   | All    | 000   | 16              | 7 000                  | 10 000          | -                      | -               | - | -      | - | - |
| Public Transport  | _270 - PPEQ - Buildings_/Outsourced/Public Transport Network/Public Transport    | All    | 000   | 15              | -                      | -               | -                      | -               | - | -      | - | - |
| Sports Grounds and Stadiums                                       | Tlhabane West Sports Facility  | 8      | 000   | 14              | (7 000)                | 10 000          | -                      | -               | - | -      | - | - |
| Electricity   | Refurbishment of vandilized network  | All    | 756   | 13              | -                      | -               | -                      | -               | - | -      | - | - |
| Electricity   | Refurbishment of Aged Rural Network  | All    | 025   | 13              | (6 000)                | -               | -                      | -               | - | -      | - | - |
| Sewerage  | Marikana West Sewer Reticalation   | 31, 32 | 000   | 12              | -                      | 16 000          | -                      | -               | - | 16 400 | - | - |
| Sewerage  | Phatsima Waste Water Treatment Works (WWTW) Upgrade                              | 1      | 000   | 12              | -                      | 16 000          | -                      | -               | - | 16 400 | - | - |
| Economic Development/Planning                                     | Boitekong Hawkers Stalls   | 20, 21 | 652   | 11              | -                      | 5 000           | -                      | -               | - | 8 000  | - | - |
| Sewerage  | Monakato Waste Water Treatment Works (WWTW)                                      | 25     | 000   | 11              | -                      | 16 000          | -                      | -               | - | 16 400 | - | - |
| Security Services   | CAPEX : P.P.E > REVAMP_CIVIC CENTRE  | All    | 000   | 10              | (5 350)                | 2 261           | -                      | -               | - | 2 360  | - | - |



| Function   | Project Description  | Ward      | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |  |  |  |
|--|--|-----------|---|-----------------|------------------------|-----------------|------------------------|-----------------|--|--|--|
|  |  |           | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |  |  |  |
|  |  |           | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |  |  |  |
| R thousands  |  |           |   |                 |                        |                 |                        |                 |  |  |  |
| Public Transport   | NW373_270 - PPEQ - Roads/Outsourced/Public Transport Network/Public Transport                    | All       | 10 000  | -               | 16 000                 | -               | 16 400                 | -               |  |  |  |
| Roads  | NW373_270_Turn around fa/Acquisitions/Public Transport Network/Roads                             | All       | 000   | -               | -                      | -               | -                      | -               |  |  |  |
| Sewerage   | Ramoithana Sewer Network   | 39        | 000   | -               | -                      | -               | -                      | -               |  |  |  |
| Water Distribution   | Tlhabane AC Water  | 9, 10, 11 | 000   | (7 000)         | 8 333                  |                 | 7 000                  |                 |  |  |  |
| Sewerage   | Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW                   | 27, 28    | 000   |                 | 4 000                  |                 | 6 000                  |                 |  |  |  |
| Electricity  | NW373_310 - INTA - Software - Acquisitions Supervisory Crl & Data Acquisition (S.C.A.D.A) System | All       | 420   | (4 000)         | 8 878                  |                 | 9 357                  |                 |  |  |  |
| Electricity  | Refurbishment of Traffic Light Intersections   | All       | 420   | (3 000)         | 8 878                  |                 | 9 357                  |                 |  |  |  |
| Electricity  | Distribution - Refurbishment of 11kV Substation Equipment  | All       | 420   | (3 000)         | 8 878                  |                 | 9 357                  |                 |  |  |  |
| Roads  | Marikana Roads and Stormwater- Phase B   | 31, 32    | 000   | 2 000           | 4 000                  |                 | 6 000                  |                 |  |  |  |
| Roads  | Marikana Roads and Stormwater- Phase D   | 31, 32    | 000   | 2 000           | 4 000                  |                 | 6 000                  |                 |  |  |  |
| Roads  | Marikana Roads and Stormwater- Phase C   | 31, 32    | 000   | 8 000           | 5 500                  |                 | 8 000                  |                 |  |  |  |
| Roads  | Marikana Roads and Stormwater- Phase A   | 31, 32    | 000   | (4 000)         | 5 500                  |                 | 8 000                  |                 |  |  |  |
| Town Planning, Building Regulations and Enforcement, and City Engineer | Land Acquisition   | All       | 252   | (398)           | 6 527                  |                 | 6 814                  |                 |  |  |  |
| Economic Development/ Planning   | PPEQ : LETHABONG BEEHIVES  | 27, 28    | 000   | (2 000)         | 6 264                  |                 | 6 540                  |                 |  |  |  |
| Community Halls and Facilities   | REVAMP OF MPHENI   | All       | 413   | 3 000           | 5 651                  |                 | 5 900                  |                 |  |  |  |
| Water Treatment  | Upgrading and Construction of Internal Access Roads in Kanana Phase 2                            | 23        | 000   | 12 200          | 4 000                  |                 | 4 000                  |                 |  |  |  |
| Street Lighting and Signal Systems                                     | Installation of High Mast Light in Kanana Phase 2  | 23        | 000   | -               | 4 000                  |                 | 4 000                  |                 |  |  |  |
| Water Treatment  | Storm Water Drains - Phatsima  | 1         | 000   | 7 700           | -                      |                 | -                      |                 |  |  |  |



| Function                           | Project Description  | Ward      | Medium Term Revenue and Expenditure Framework |                 |                         |                 |                         |                 |                 |                 |
|------------------------------------|--|-----------|---|-----------------|-------------------------|-----------------|-------------------------|-----------------|-----------------|-----------------|
|                                    |  |           | Budget Year 2022/23                           |                 | Budget Year +1, 2023/24 |                 | Budget Year +2, 2024/25 |                 | Original Budget | Adjusted Budget |
|                                    |  |           | Original Budget                               | Adjusted Budget | Original Budget         | Adjusted Budget | Original Budget         | Adjusted Budget |                 |                 |
| R thousands                        |  |           | 32 000  | (1 000)         | 4 000                   |                 |                         | 6 000           |                 |                 |
| Sewerage                           | Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW - Phase C | 27, 28    | 000   | (1 000)         | 10 000                  |                 |                         | 8 000           |                 |                 |
| Sewerage                           | Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW-Phase D   | 27, 28    | 000   | (1 000)         | 4 000                   |                 |                         | 5 000           |                 |                 |
| Economic Development/ Planning     | PPEQ : RENOVATION OF FARMER'S PRODUCTION SUPPORT UNIT (FPSU)                             | All       | 000   | (2 000)         | 4 176                   |                 |                         | 4 360           |                 |                 |
| Roads                              | Construction of roads and stormwater in Meriting Ward 18 (Ward 6)                        | 6         | 200   | (3 200)         |                         |                 |                         |                 |                 |                 |
| Sewerage                           | Upgrading of the Western Bulk Sewer Lines - Phase A                                      | All       | 130   |                 | 5 500                   |                 |                         | 5 000           |                 |                 |
| Electricity                        | Distribution - Refurbishment of 11KV Substation Buildings                                | All       | 126   | (1 000)         | 4 000                   |                 |                         | 6 000           |                 |                 |
| Electricity                        | Capex : P.P.E > Upgrading - Electricity Network  | All       | 126   | (1 000)         | 3 264                   |                 |                         | 3 407           |                 |                 |
| Sewerage                           | Upgrading of Boitekong Ext 8 Pump Station  | 20, 21    | 126   | (1 000)         | 3 264                   |                 |                         | 3 407           |                 |                 |
| Community Halls and Facilities     | Capex : P.P.E > Sound Equip & Lights, Civic Centre                                       | All       | 000   | (1 000)         | 4 000                   |                 |                         | 6 000           |                 |                 |
| Fleet Management                   | Transport Assets-Acquisition of New Vehicles for TROIKA                                  | All       | 000   | (1 000)         |                         |                 |                         |                 |                 |                 |
| Public Transport                   | NW373_270 - PPEQ - Roads/Outsourced/Public Transport Network/Public Transport            | All       | 000   | -               | 5 500                   |                 |                         | 8 000           |                 |                 |
| Roads                              | Upgrading of roads and stormwater in Robega  | 2         | 000   | (2 000)         | 5 500                   |                 |                         | 8 000           |                 |                 |
| Street Lighting and Signal Systems | Installation of Highmast lights in Kanana - Phase A                                      | 23        | 000   | 1 000           | -                       |                 |                         | -               |                 |                 |
| Street Lighting and Signal Systems | Installation of High Mast Lights: Kanana Phase B   | 23        | 000   | (1 000)         | -                       |                 |                         | -               |                 |                 |
| Street Lighting and Signal Systems | Installation of High Mast Lights: Kanana Phase C   | 23        | 000   | (1 000)         | 3 120                   |                 |                         | -               |                 |                 |
| Sewerage                           | Upgrading of the Western Bulk Sewer Lines - Phase B                                      | All       | 000   | (1 000)         | 4 000                   |                 |                         | 6 000           |                 |                 |
| Sewerage                           | Replacement of Tlhabane AC Sewer Bulk Line   | 9, 10, 11 | 000   |                 | 4 000                   |                 |                         | 6 000           |                 |                 |

| Function  | Project Description  | Ward | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |                 |                 |  |  |  |
|---|--|------|---|-----------------|------------------------|-----------------|------------------------|-----------------|-----------------|-----------------|--|--|--|
|   |  |      | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 | Original Budget | Adjusted Budget |  |  |  |
|   |  |      | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |                 |                 |  |  |  |
| R thousands   |  |      |   |                 |                        |                 |                        |                 |                 |                 |  |  |  |
| Electricity   | Electrical Tools and Equipment   | All  | 500   | (1 000)         | 2 610                  | 2 725           |                        |                 |                 |                 |  |  |  |
| Licensing and Control of Animals                      | REPLACEMENT OF WEIGH BRIDGE  | All  | 500   | (1 000)         | -                      |                 |                        |                 |                 |                 |  |  |  |
| Electricity   | Capex : HV Test machine and Equipment (replacement)  | All  | 084   | (1 000)         | 2 176                  | 2 271           |                        |                 |                 |                 |  |  |  |
| Community Parks (including Nurseries)                 | Grab/Crane truck   | All  | 000   | (500)           | 4 000                  | 4 000           |                        |                 |                 |                 |  |  |  |
| Community Halls and Facilities                        | Rebuilding of Sunrisepark hall   | 22   | 000   | (1 000)         | 2 000                  | 5 000           |                        |                 |                 |                 |  |  |  |
| Fire Fighting and Protection                          | UPGRADING OF EMERGENCY COMMUNICATION SYSTEM/Acquisitions/Transfer from Operational Revenue /Fire Fighting and Protection/Administrative or Head Office (including Satellite Offices) | All  | 000   | (1 000)         | 4 000                  | 4 482           |                        |                 |                 |                 |  |  |  |
| Public Transport                                      | NW373_270 - PPEQ - Compu/Acquisitions/Public Transport Network/Public Transport  | All  | 000   | -               | 4 000                  | 6 000           |                        |                 |                 |                 |  |  |  |
| Roads   | Tieseng- Roads and Stormwater Drainage System  | 26   | 000   | (1 000)         | 4 000                  | 6 000           |                        |                 |                 |                 |  |  |  |
| Municipal Manager, Town Secretary and Chief Executive | Project Management Systems (ISO/QMS Standard)  | All  | 000   | -               | 4 000                  | 4 000           |                        |                 |                 |                 |  |  |  |
| Roads   | Chaneng internal roads and stormwater - Phase C  | 2    | 000   | -               | 550                    | 600             |                        |                 |                 |                 |  |  |  |
| Roads   | Boitekong Ward 19 Roads And Stormwater Drainage Phase  | All  | 000   | 4 000           | -                      | -               |                        |                 |                 |                 |  |  |  |
| Municipal Manager, Town Secretary and Chief Executive | Furniture  | All  | 000   |                 | 1 700                  | 1 100           |                        |                 |                 |                 |  |  |  |
| Roads   | Construction of roads and stormwater in Phaisima - Phase A   | 1    | 000   | 1 000           | 1 000                  | 500             |                        |                 |                 |                 |  |  |  |
| Roads   | Construction of roads and stormwater in Phaisima - Phase B   | 1    | 000   |                 | -                      | -               |                        |                 |                 |                 |  |  |  |
| Roads   | Chaneng internal roads and stormwater - Phase A  | 2    | 000   |                 | 500                    | 100             |                        |                 |                 |                 |  |  |  |
| Roads   | Construction of Boitekong Ward 19 Roads & Stormwater (Ward 40)   | 40   | 900   | 1 000           | 4 000                  | 6 000           |                        |                 |                 |                 |  |  |  |
| Community Halls and Facilities                        | Installation of Pallasade fence at various facilities  | All  | 732   | 1 000           | 1 808                  | 1 888           |                        |                 |                 |                 |  |  |  |
| Housing   | Stoves   | All  | 563   | -               | 1 632                  | 1 704           |                        |                 |                 |                 |  |  |  |
| Solid Waste Removal                                   | burglar proofing waste depot   | All  | 1   |                 |                        |                 |                        |                 |                 |                 |  |  |  |



| Function  | Project Description   | Ward   | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |
|---|---|--------|---|-----------------|------------------------|-----------------|------------------------|-----------------|
|   |   |        | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |
|   |   |        | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |
| R thousands   |   |        | 500   | (500)           | 1 000                  |                 | 1 000                  |                 |
| Information Technology                                | Computer Equipment/Acquisitions/Transfer from Operational Revenue/Information Technology/Administrative or Head Office (Including Satellite Offices)/Default/INFORMATION TECHNOLOGY (CORPORATE SUPPORT SERVICES)        | All    | 500   |                 |                        |                 |                        |                 |
| Licensing and Control of Animals                      | Standby Generator/Acquisitions/Transfer from Operational Revenue/Licensing and Control of Animals/Administrative or Head Office (Including Satellite Offices)/Default/DPS : Director Public Safety                      | All    | 500   | 500             | 500                    |                 | 500                    |                 |
| Electricity   | Capex : Injection tester - Primary and secondary  | All    | 250   | (250)           | 1 305                  |                 | 1 363                  |                 |
| Pounds  | LAW ENFORCEMENT VEHICLES  | All    | 200   | (200)           | 2 000                  |                 | 100                    |                 |
| Roads   | Construction of roads and stormwater in Meriting Ward 18 (Ward 5)   | 12     | 100   | (500)           | 2 000                  |                 | 5 000                  |                 |
| Roads   | Construction of Botetong Ward 19 Roads & Stormwater (Ward 20)   | 20     | 084   | (600)           | 4 000                  |                 | 4 000                  |                 |
| Economic Development/Planning                         | PPEQ - Outdoor Furniture  | All    | 050   | (400)           | 1 096                  |                 | 1 144                  |                 |
| Electricity   | Capex : Batteries and Chargers  | All    | 042   |                 | 1 088                  |                 | 1 136                  |                 |
| Sewerage  | Savama Falls - Sewer connection   | All    | 042   |                 | 1 088                  |                 | 1 136                  |                 |
| Municipal Manager, Town Secretary and Chief Executive | Construction of Sidewalks from Marikana CBD to Township   | 31, 32 | 000   |                 | 500                    |                 |                        |                 |
| Municipal Manager, Town Secretary and Chief Executive | Marikana Main Road Upgrade  | 31, 32 | 000   |                 | 3 000                  |                 | 2 500                  |                 |
| Solid Waste Removal                                   | Pallasade Fencing - Waste Management Depot  | All    | 000   | (500)           | 5 500                  |                 | 8 000                  |                 |
| Fire Fighting and Protection                          | WATER TOWER AT MARIKANA FIRE HOUSE  | 31, 32 | 000   |                 | 5 000                  |                 | 2 500                  |                 |
| Fire Fighting and Protection                          | NW373_115 - PPEQ - Firestation_UPGRADE OF FIRESTATION/Acquisitions/Transfer from Operational Revenue/Fire Fighting and Protection/Administrative or Head Office (Including Satellite Offices)/Default/DPS : Emergency   | All    | 000   |                 | 3 000                  |                 | 2 500                  |                 |
| Police Forces, Traffic and Street Parking Control     | NW373_130 - PPEQ - ASSETS - Transport Assets - Road block bus/Acquisitions/Transfer from Operational Revenue/Police Forces, Traffic and Street Parking Control/Whole of the Municipality/Default/DPS : Traffic Services | All    | 000   |                 | 5 500                  |                 | 8 000                  |                 |
| Economic Development/Planning                         | PPEQ : REFURBISHMENT OF ZINNAVILLE FACTORY SHOPS  | All    | 000   | (800)           | 4 000                  |                 | 4 000                  |                 |
| Street Lighting and Signal Systems                    | Installation of High Mast Lights  | All    | 000   |                 | 4 000                  |                 | 4 000                  |                 |
| Roads   | Monnakato Roads and Stormwater  | 25     | 000   | (1 000)         | 5 000                  |                 | 2 500                  |                 |

| Function  | Project Description  | Ward | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |  |  |  |  |
|---|--|------|---|-----------------|------------------------|-----------------|------------------------|-----------------|--|--|--|--|
|   |  |      | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |  |  |  |  |
|   |  |      | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |  |  |  |  |
| R thousands   |  |      |   |                 |                        |                 |                        |                 |  |  |  |  |
| Roads   | Ramochana Upgrading of Internal Roads  | 39   | 000   | (1 000)         | 5 500                  |                 |                        | 8 000           |  |  |  |  |
| Storm Water Management                                | Construction of roads and stormwater Makokkwe  | 29   | 000   | (1 000)         | -                      |                 |                        | -               |  |  |  |  |
| Street Lighting and Signal Systems                    | Installation of High Mast Lights: Mosenthal  | 44   | 000   | 2 000           | 1 044                  |                 |                        | 1 090           |  |  |  |  |
| Sewerage  | Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW-Phase E   | 27,  | 000   | (500)           | 4 000                  |                 |                        | 4 000           |  |  |  |  |
| Sewerage  | Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW-Phase F   | 27,  | 000   | (490)           | 1 000                  |                 |                        | 500             |  |  |  |  |
| Sewerage  | Upgrading & Extension of the Bospoort water Treatment Plant  | All  | 000   |                 | 3 500                  |                 |                        | 5 000           |  |  |  |  |
| Roads   | Chaneng internal roads and stormwater - Phase B  | 2    | 000   |                 | 1 000                  |                 |                        | -               |  |  |  |  |
| Municipal Manager, Town Secretary and Chief Executive | Upgrading of Boitekong RCC   | 20,  | 974   | (674)           | 1 017                  |                 |                        | 1 062           |  |  |  |  |
| Roads   | Construction of Boitekong Ward 19 Roads & Stormwater (Ward 21)   | 21   | 910   |                 | 4 000                  |                 |                        | 4 000           |  |  |  |  |
| Municipal Manager, Town Secretary and Chief Executive | Renovation of Rankelanyane RCC   | 29   | 769   | (562)           | 802                    |                 |                        | 838             |  |  |  |  |
| Community Halls and Facilities                        | Renovation of East End Sport Facility  | 18   | 747   |                 | 780                    |                 |                        | 814             |  |  |  |  |
| Police Forces, Traffic and Street Parking Control     | NW373_145 - PPEQ Furniture/Acquisitions/Transfer from Operational/Police Forces, Traffic a/Whole of the Municipality/Default/LAW ENFORCEMENT (PUBLIC | All  | 700   | (200)           | 1 000                  |                 |                        | 1 500           |  |  |  |  |
| Roads   | Seraleng Upgrading of Internal Roads   | 41   | 628   | 500             | 3 500                  |                 |                        | 5 000           |  |  |  |  |
| Finance   | OFFICE FURNITURE   | All  | 554   | (250)           | 57                     |                 |                        | 359             |  |  |  |  |
| Electricity   | Capex : Distribution - Replacement of Electricians Tool Boxes  | All  | 521   | -               | 544                    |                 |                        | 568             |  |  |  |  |
| Community Halls and Facilities                        | Renovation of Harry Waifile Hall   | All  | 520   |                 | 543                    |                 |                        | 567             |  |  |  |  |
| Legal Services  | Furniture  | All  | 500   | (200)           | 1 000                  |                 |                        | 1 000           |  |  |  |  |
| Community Halls and Facilities                        | Furniture Mayoral House  | All  | 500   |                 | -                      |                 |                        | -               |  |  |  |  |
| Police Forces, Traffic and Street Parking             | NW373_011 - PPEQ - Office/Acquisitions/Transfer from Operational/Police Forces, Traffic a/Administrative or Head                                     | All  |   |                 |                        |                 |                        |                 |  |  |  |  |

| Function  | Project Description   | Ward | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |     |   |     |
|---|---|------|---|-----------------|------------------------|-----------------|------------------------|-----------------|-----|---|-----|
|   |   |      | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |     |   |     |
|   |   |      | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |     |   |     |
| R thousands   |   |      |   |                 |                        |                 |                        |                 |     |   |     |
| Control   | O/Default/LAW ENFORCEMENT [PUBLIC   |      | 500   | -               | -                      | -               | -                      | -               | -   | - | -   |
| Pounds  | 6 X Aero Drones/Acquisitions/Transfer from Operational Revenue/Pounds/Whole of the Municipality/Default/DPS : Law Enforcement   | All  | 500   | -               | 522                    | -               | 545                    | -               | 545 | - | 545 |
| Economic Development/Planning                         | PPEQ : REFURBISHMENT OF HAWKER STALLS   | All  | 500   | 200             | 522                    | -               | 545                    | -               | 545 | - | 545 |
| Economic Development/Planning                         | PPEQ : SHOWGROUNDS MAINTENANCE AND UPGRADE  | All  | 500   | -               | 421                    | -               | 437                    | -               | 437 | - | 437 |
| Public Transport                                      | NW373_270 - PPEQ - Furni/Acquisitions/Public Transport Network/Public Transport/Whole of the Municipality/Default/RRRT : Rustenburg Rapid T   | All  | 404   | -               | 500                    | -               | 750                    | -               | 750 | - | 750 |
| Police Forces, Traffic and Street Parking Control     | NW373_130 - PPEQ - ASSET/Acquisitions/Transfer from Operational/Police Forces, Traffic at/Whole of the Municipality/Default/TRAFFIC SERVICES [PUBLIC  | All  | 400   | -               | 400                    | -               | 200                    | -               | 200 | - | 200 |
| Municipal Manager, Town Secretary and Chief Executive | Acquisition of Laptops  | All  | 400   | -               | 381                    | -               | 397                    | -               | 397 | - | 397 |
| Fleet Management                                      | Tool Boxes  | All  | 365   | -               | -                      | -               | -                      | -               | -   | - | -   |
| Recreational Facilities                               | Outdoor gym   | All  | 350   | (100)           | 700                    | -               | 750                    | -               | 750 | - | 750 |
| Police Forces, Traffic and Street Parking Control     | ROADBLOCK BUS EQUIPMENT/Acquisitions/Transfer from Operational Revenue/Police Forces, Traffic and Street Parking Control/Whole of the Municipality/Default/DPS : Traffic Services                                 | All  | 350   | 50              | 143                    | -               | 148                    | -               | 148 | - | 148 |
| Fire Fighting and Protection                          | Furniture and Office Equipment-46/Acquisitions/Transfer from Operational Revenue/Fire Fighting and Protection/Administrative or Head Office (Including Satellite Offices)/Default/DPS : Emergency & Disaster Mgt. | All  | 310   | -               | -                      | -               | -                      | -               | -   | - | -   |
| Roads   | NW373_270 - PPEQ - Office Equip_SHREDDER/Acquisitions/Public Transport Network Grant/Roads/Whole of the Municipality/Default/RRRT : Rustenburg Rapid Transport  | All  | 300   | -               | -                      | -               | -                      | -               | -   | - | -   |
| Community Parks (including Nurseries)                 | Tractor slashers  | All  | 300   | -               | 313                    | -               | 327                    | -               | 327 | - | 327 |
| Economic Development/Planning                         | PPEQ : UPGRADING OF CHILDREN PLAY AREA  | All  | 300   | -               | -                      | -               | -                      | -               | -   | - | -   |
| Good Governance                                       | Audit software  | All  | 280   | -               | 272                    | -               | 284                    | -               | 284 | - | 284 |
| Economic Development/Planning                         | Contr Serv : Database Software  | All  | 261   | (261)           | -                      | -               | -                      | -               | -   | - | -   |
| Community Halls and Facilities                        | FURNITURE   | All  | 250   | 300             | 261                    | -               | 271                    | -               | 271 | - | 271 |
| Mayor and Council                                     | Furniture   | All  | 250   | -               | 261                    | -               | 272                    | -               | 272 | - | 272 |
| Economic Development/Planning                         | PPEQ : COMPUTERS AND LAPTOPS  | All  | 250   | -               | 50                     | -               | 50                     | -               | 50  | - | 50  |

| Function  | Project Description   | Ward   | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |   |   |   |
|---|---|--------|---|-----------------|------------------------|-----------------|------------------------|-----------------|---|---|---|
|   |   |        | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |   |   |   |
|   |   |        | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |   |   |   |
| R thousands   |   |        |   |                 |                        |                 |                        |                 |   |   |   |
| Libraries and Archives                                | Air Conditioner   | All    | 249   | (49)            | 300                    | -               | -                      | -               | - | - | - |
| Police Forces, Traffic and Street Parking Control     | BAKKIE WITH CANOPY FOR WARRANTS   | All    | 230   | (30)            | -                      | -               | 60                     | -               | - | - | - |
| Licensing and Control of Animals                      | Furniture and Office Equipment-56/Acquisitions/Transfer from Operational Revenue/Licensing and Control of Animals/Administrative or Head Office. (Including Satellite Offices)/Default/DPS : Director Public Safety | All    | 223   | -               | -                      | -               | -                      | -               | - | - | - |
| Sports Grounds and Stadiums                           | Ride on Lawn Mowers   | All    | 220   | -               | -                      | -               | -                      | -               | - | - | - |
| Recreational Facilities                               | Ride on Lawn Mower Machines   | All    | 220   | -               | 226                    | -               | 236                    | -               | - | - | - |
| Community Halls and Facilities                        | Installation of emergency escape route for Speakers Office  | All    | 217   | 250             | 218                    | -               | 227                    | -               | - | - | - |
| Electricity   | Capex : Distribution - Replacement of Hydraulic Hand Tools in Store Room  | All    | 208   | -               | 209                    | -               | 218                    | -               | - | - | - |
| Solid Waste Removal                                   | Restoration of water supply for Waterval Landfill site  | All    | 200   | -               | -                      | -               | -                      | -               | - | - | - |
| Economic Development/Planning                         | PPEQ : SMME TRAINING CENTRE   | All    | 200   | (100)           | -                      | -               | 100                    | -               | - | - | - |
| Sports Grounds and Stadiums                           | Tractors slashers   | All    | 170   | -               | 163                    | -               | 170                    | -               | - | - | - |
| Fleet Management                                      | Furniture   | All    | 156   | -               | 163                    | -               | 170                    | -               | - | - | - |
| Fleet Management                                      | Filters, Boilemakers and Air con tech   | All    | 156   | 200             | -                      | -               | -                      | -               | - | - | - |
| Libraries and Archives                                | boitekong library - carport   | 20, 21 | 150   | -               | 157                    | -               | 163                    | -               | - | - | - |
| Economic Development/Planning                         | PPEQ : FURNITURE AND OFFICE EQUIPMENT   | All    | 150   | -               | -                      | -               | -                      | -               | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Furniture Rankelonyane RCC  | 29     | 145   | 70              | -                      | -               | 100                    | -               | - | - | - |
| Libraries and Archives                                | water tankers   | All    | 130   | 70              | -                      | -               | -                      | -               | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Concrete Pallsade Fencing for Manikana RCC  | 31, 32 | 120   | -               | -                      | -               | -                      | -               | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Concrete Pallsade Fencing Monmakato RCC   | 25     | 120   | -               | -                      | -               | -                      | -               | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Concrete Pallsade Fencing Leihabong RCC   | 27,    | 120   | -               | -                      | -               | -                      | -               | - | - | - |

| Function  | Project Description  | Ward | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |   |   |   |   |
|---|--|------|---|-----------------|------------------------|-----------------|------------------------|-----------------|---|---|---|---|
|   |  |      | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |   |   |   |   |
|   |  |      | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |   |   |   |   |
| R thousands   |  |      |   |                 |                        |                 |                        |                 |   |   |   |   |
| Chief Executive                                       |  | 28   | 120   | -               | -                      | -               | -                      | -               | - | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Concrete Palisade Fencing Phatsima RCC   | 1    | 120   | -               | 775                    | -               | -                      | -               | - | - | - | - |
| Licensing and Control of Animals                      | Furniture  | All  | 110   | 200             | 114                    | -               | -                      | 119             | - | - | - | - |
| Public Transport                                      | NW373_180 - PPEQ - Compu/Acquisitions/Public Transport Network/Public Transport/Whole of the Municipality/Default/RUSTENBURG RAPID TRANSPORT   | All  | 110   | -               | -                      | -               | -                      | -               | - | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | IT Hardware and Equipment Mornakato  | 25   | 103   | 37              | 50                     | -               | -                      | 20              | - | - | - | - |
| Public Transport                                      | _270 - PPEQ - Furniture /Acquisitions/Public Transport Network/Public Transport/Whole of the Municipality/Default/RUSTENBURG RAPID TRANSPORT   | All  | 100   | -               | -                      | -               | -                      | 60              | - | - | - | - |
| Sports Grounds and Stadiums                           | Brush cutters  | All  | 100   | -               | -                      | -               | -                      | -               | - | - | - | - |
| Recreational Facilities                               | _250 - PPEQ - Water/Acquisitions/Transfer from Operational/Recreational Facilities/Whole of the Municipality/Default/SWIMMING POOLS /COMMUNIT/ | All  | 100   | -               | 104                    | -               | -                      | 108             | - | - | - | - |
| Solid Waste Removal                                   | Carports - Waste Management Depot  | All  | 100   | (100)           | 105                    | -               | -                      | 110             | - | - | - | - |
| Road and Traffic Regulation                           | AIRCONDITIONER   | All  | 100   | 120             | 98                     | -               | -                      | 102             | - | - | - | - |
| Fleet Management                                      | Mobile Welding   | All  | 94  | 47              | -                      | -               | -                      | -               | - | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Furniture Boitekong RCC  | All  | 89  | -               | -                      | -               | -                      | -               | - | - | - | - |
| Finance   | RECORDERS FOR MEETINGS   | All  | 80  | -               | 50                     | -               | -                      | 50              | - | - | - | - |
| Police Forces, Traffic and Street Parking Control     | PORTABLE RADIO   | All  | 80  | (60)            | -                      | -               | -                      | -               | - | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Furniture Thabane RCC  | All  | 79  | -               | -                      | -               | -                      | -               | - | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Concrete Palisade Fencing Ikageng RCC  | All  | 75  | -               | -                      | -               | -                      | -               | - | - | - | - |
| Libraries and Archives                                | burglar security and proofing  | All  | 70  | (70)            | -                      | -               | -                      | -               | - | - | - | - |
| Pounds  | PORTABLE RADIO   | All  | 70  | -               | -                      | -               | -                      | -               | - | - | - | - |
| Municipal Manager, Town Secretary and Chief Executive | Concrete Palisade Fencing Rankelonyane RCC   | 29   | 60  | -               | -                      | -               | -                      | 60              | - | - | - | - |



| Function  | Project Description  | Ward   | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |  |
|---|--|--------|---|-----------------|------------------------|-----------------|------------------------|-----------------|--|
|   |  |        | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |  |
|   |  |        | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |  |
| R thousands   |  |        |   |                 |                        |                 |                        |                 |  |
| Recreational Facilities                               | Brush cutters  | All    | 60  | -               | -                      | -               | -                      | -               |  |
| Finance   | Computer Equipment   | All    | 60  | -               | -                      | -               | -                      | -               |  |
| Mayor and Council                                     | Appliance(Bar Fridge, Microwave)   | All    | 50  | -               | -                      | -               | -                      | -               |  |
| Fire Fighting and Protection                          | PPEQ - EMERGENCY AND DISASTER M  | All    | 50  | 300             | 20                     | 20              | 20                     | 20              |  |
| Pounds  | POUND REFURBISHMENT  | All    | 50  | -               | -                      | -               | 50                     | -               |  |
| Police Forces, Traffic and Street Parking Control     | OFFICE FURNITURE   | All    | 50  | 80              | 20                     | 20              | 50                     | 50              |  |
| Police Forces, Traffic and Street Parking Control     | Blue lights for managers   | All    | 50  | 30              | 1 000                  | 50              | 50                     | 50              |  |
| Municipal Manager, Town Secretary and Chief Executive | Furniture Merikana RCC   | 29     | 38  | -               | -                      | -               | -                      | -               |  |
| Municipal Manager, Town Secretary and Chief Executive | Furniture Phatsima RCC   | 29     | 30  | -               | -                      | -               | -                      | -               |  |
| Administrative and Corporate Support                  | proxima projector  | All    | 30  | -               | -                      | -               | -                      | -               |  |
| Fleet Management                                      | Mobile Compressor  | All    | 26  | -               | 27                     | 27              | 28                     | 28              |  |
| Fleet Management                                      | Mobile Generator   | All    | 26  | (26)            | 27                     | 27              | 28                     | 28              |  |
| Fleet Management                                      | Portpack   | All    | 21  | (21)            | 22                     | 22              | 23                     | 23              |  |
| Libraries and Archives                                | Office and Specialized Library Furniture   | All    | 20  | (20)            | 28                     | 28              | 39                     | 39              |  |
| Public Transport                                      | Public Transport Network/Public Transport/Whole of the Municipality/Default/RUSTENBURG RAPID TRANSPORT | All    | 20  | -               | 350                    | 350             | 344                    | 344             |  |
| Pounds  | OFFICE FURNITURE   | All    | 20  | -               | 30                     | 30              | 50                     | 50              |  |
| Municipal Manager, Town Secretary and Chief Executive | Furniture Lethabong RCC  | All    | 15  | -               | -                      | -               | -                      | -               |  |
| Pounds  | BLUE LIGHTS FOR MANAGERS   | 27, 28 | 10  | -               | 50                     | 50              | 20                     | 20              |  |
| Municipal Manager, Town Secretary and Chief Executive | Furniture Monakato RCC   | 25     |   |                 |                        |                 |                        |                 |  |

| Function                              | Project Description  | Ward | Medium Term Revenue and Expenditure Framework |                 |                        |                 |                        |                 |
|---------------------------------------|--|------|---|-----------------|------------------------|-----------------|------------------------|-----------------|
|                                       |  |      | Budget Year 2022/23                           |                 | Budget Year +1 2023/24 |                 | Budget Year +2 2024/25 |                 |
|                                       |  |      | Original Budget                               | Adjusted Budget | Original Budget        | Adjusted Budget | Original Budget        | Adjusted Budget |
| R thousands                           |  |      |   |                 |                        |                 |                        |                 |
| Chief Executive                       |  | All  | 9   | -               | -                      | -               | -                      |                 |
| Sports Grounds and Stadiums           | blower machine   | All  | 5   | -               | -                      | -               | -                      |                 |
| Community Halls and Facilities        | blower machines  | All  | 5   | -               | -                      | -               | -                      |                 |
| Recreational Facilities               | blower machine   | All  | 5   | -               | -                      | -               | -                      |                 |
| Community Parks (including Nurseries) | Brush cutters  | All  | -   | 400             | -                      | -               | -                      |                 |
| Electricity                           | Procurement of Laptops including carry bags  | All  | -   | 390             | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Penderg Road Crossing   | All  | -   | 10 690          | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Kremetart Road Crossing   | All  | -   | 5 560           | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Watsonia / Golf Course Crossing   | All  | -   | 2 580           | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Middle Road Crossing  | All  | -   | 14 550          | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Rockcliff Road Crossing   | All  | -   | 1 630           | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Phala Road Crossing   | All  | -   | 4 550           | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Krokodile Road Crossing/Waterliver  | All  | -   | 4 500           | -                      | -               | -                      |                 |
| Roads                                 | Upgrading of Hellen Joseph Road Crossing   | All  | -   | 3 900           | -                      | -               | -                      |                 |
| Roads                                 | PPEQ - Storm/Acquisitions/Municipal Infrastructure/Roads/Whole of the Municipality/Detail/Roads AND STORMWATER | All  | -   | 1 100           | -                      | -               | -                      |                 |

## CHAPTER 4

### 4. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

#### 4.1. Key Performance Area (KPA 1): Municipal Transformation and Institutional Development

| Key Focus Area  | Strategies                            | Area/Localty (Ward/Area) | KPI No | REF   | Weighting | Key Performance Indicator (KPI)                       | Revised Key Performance Indicator | Portfolio of Evidence (POE)                      | Revised Portfolio of Evidence | Baseline 2021/22   | 2022/2023 Annual Target | Revised Annual Target | Annual Budget 2022/2023 R'000 | Revised Annual Budget 2022/23 | 2022/23 Performance Per Quarter |    |
|---|---------------------------------------|--------------------------|--------|-------|-----------|---|-----------------------------------|--|-------------------------------|--------------------|-------------------------|-----------------------|-------------------------------|-------------------------------|---------------------------------|----|
|   |                                       |                          |        |       |           |   |                                   |  |                               |                    |                         |                       |                               |                               | Q3                              | Q4 |
| <b>6. MUNICIPAL STRATEGIC PRIORITY: Drive optimal municipal institutional development, transformation and capacity building</b> |                                       |                          |        |       |           |   |                                   |  |                               |                    |                         |                       |                               |                               |                                 |    |
| GOAL 7: A vibrant, creative and innovative city   | Ensure optimal and Integrated Systems | Municipal wide           | 1      | OM 1  | 1         | Number of Policies reviewed by 30 June 2023           | No Revision                       | Agenda of Council, Minutes and Revised policies. | No Revision                   | 7 Revised Policies | 10 x Revised Policies   | No Revision           | R0.00                         | No Revision                   | 4                               | 4  |
| GOAL 9: An Efficient, Effective and   | Enhancement of ICT Governance         | Institutional            | 2      | DCS 4 | 1         | Number of ICT Disaster Recovery Sites tests conducted | No Revision                       | Recover Rest Certificate                         | No revision                   | 2 Recovery Tests   | 4                       | No Revision           | R3,5m                         | No Revision                   | 1                               | 1  |

| Key Focus Area   | Strategies   | Area/Localty (Ward/Area) | KPI No | REF    | Weighting | Key Performance Indicator (KPI)  | Revised Key Performance Indicator | Portfolio of Evidence (POE)   | Revised Portfolio of Evidence | Baseline 2021/22                            | 2022/2023 Annual Target                     | Revised Annual Target | Annual Budget 2022/2023 R'000 | Revised Annual Budget 2022/2023 | 2022/23 Performance Per Quarter |     |
|--|--|--------------------------|--------|--------|-----------|--|-----------------------------------|---|-------------------------------|---|---|-----------------------|-------------------------------|---------------------------------|---------------------------------|-----|
|  |  |                          |        |        |           |  |                                   |   |                               |   |   |                       |                               |                                 | Q3                              | Q4  |
| Well-Governed City                                     |  |                          |        |        |           | by 30 June 2023  |                                   | Test Report   |                               |   |   |                       |                               |                                 |                                 |     |
| GOAL 7: A vibrant, creative and innovative city        | Knowledgeable, innovative and productive Personnel | Municipal wide           | 3      | DCS 11 | 1         | Percentage of the municipality's budget spent on training of personnel by June 2023              | No Revision                       | Training Expenditure Report signed off by CFO.                        | No Revision                   | 7.58%                                       | 95%   | No Revision           | R3m                           | No Revision                     | 60%                             | 95% |
| GOAL 9: An Efficient, Effective and Well-Governed City | Knowledgeable, innovative and productive Personnel | Institutional            | 4      | DCS 7  | 1         | Percentage of budgeted vacant positions filled within 3 months from becoming vacant in 2022/2023 | No Revision                       | Quarterly Recruitment Report signed off by Director Corporate Support | No Revision                   | 10% of the budgeted vacant positions filled | 25% of the budgeted vacant positions filled | No Revision           | R0.00                         | No revision                     | -                               | 25% |

| Key Focus Area   | Strategies   | Area/Local (Ward/Area) | KPI No | REF | Weighting | Key Performance Indicator (KPI)   | Revised Key Performance Indicator | Portfolio of Evidence (POE) | Revised Portfolio of Evidence | Baseline 2021/22 | 2022/23 Annual Target | Revised Annual Target | Annual Budget 2022/23 R'000 | Revised Annual Budget 2022/23 | 2022/23 Performance Per Quarter |     |
|--|--|------------------------|--------|-----|-----------|---|-----------------------------------|-----------------------------|-------------------------------|------------------|-----------------------|-----------------------|-----------------------------|-------------------------------|---------------------------------|-----|
|  |  |                        |        |     |           |   |                                   |                             |                               |                  |                       |                       |                             |                               | Q3                              | Q4  |
| GOAL 9: An Efficient, Effective and Well-Governed City | Knowledgeable, innovative and productive Personnel | Institutional          | 5      | DCS | 1         | Percentage of disciplinary cases finalized within 6 months in 2022/2023 | No Revision                       | Letters of Finalisation     | None                          | 60%              | 90%                   | None                  | R0.00                       | R0.00                         | 90%                             | 90% |
| WEIGHTING  |  |                        |        |     |           |   |                                   |                             |                               |                  |                       |                       |                             |                               | 5                               |     |



#### 4.2 Key Performance Area (KPA 2): Good Governance and Public Participation

| Key Focus Area   | Strategies  | Area/Local Authority (Ward/Area) | KPI No | REF | Weighting | Key Performance Indicator (KPI)   | Revised Key Performance Indicator                          | Portfolio of Evidence (POE)                     | Revised Portfolio of Evidence       | Baseline 2020/21  | 2022-2023 Annual Target | Revised Annual Target | Annual Budget 2022/2023 R'000 | Revised Annual Budget | 2022/2023 Performance Per Quarter |      |
|--|---|----------------------------------|--------|-----|-----------|---|--|---|-------------------------------------|---|-------------------------|-----------------------|-------------------------------|-----------------------|-----------------------------------|------|
|  |   |                                  |        |     |           |   |  |   |                                     |   |                         |                       |                               |                       | Q3                                | Q4   |
| <b>5. MUNICIPAL STRATEGIC PRIORITY: UPHOLD GOOD GOVERNANCE AND PUBLIC PARTICIPATION PRINCIPLES</b> |   |                                  |        |     |           |   |  |   |                                     |   |                         |                       |                               |                       |                                   |      |
| <b>6.1 Municipal Strategic Objective: Promote good governance and public participation</b>         |   |                                  |        |     |           |   |  |   |                                     |   |                         |                       |                               |                       |                                   |      |
| GOAL 9: An Efficient, Effective and Well-Governed City   | Ensure functionality of Municipal governance structures | Municipal wide                   | 6      | DCS | 2         | Number of reports on implementation of organizational resolutions submitted by June 2023          | Percentage of Council Resolutions implemented by June 2023 | 4 x minutes of Council                          | Spreadsheet with actual performance | 4 x Council resolutions on the updated implementation of Council resolutions schedule | 4                       | 100%                  | R0.00                         | No Revision           | 100%                              | 100% |
| GOAL 9: An Efficient, Effective and Well-Governed City   | Ensure functionality of Municipal governance structures | Municipal wide                   | 7      | DCS | 1         | Number of employment equity (EE) reports submitted to the Department of Labour by 15 January 2023 | No Revision  | Proof of electronic submission of the EE Report | No Revision                         | 1x EE Report submission to the Department of Labour by January 2021                   | 1                       | No Revision           | R0.00                         | No Revision           | 1                                 | -    |

| Key Focus Area   | Strategies                                   | Area/Local Authority (Ward/Area) | KPI No | REF | Weighting | Key Performance Indicator (KPI)  | Revised Key Performance Indicator | Portfolio of Evidence (POE)  | Revised Portfolio of Evidence | Baseline 2020/21  | 2022-/2023 Annual Target | Revised Annual Target | Annual Budget 2022/2023 R'000 | Revised Annual Budget | 2022/2023 Performance Per Quarter |    |
|--|--|----------------------------------|--------|-----|-----------|--|-----------------------------------|--|-------------------------------|---|--------------------------|-----------------------|-------------------------------|-----------------------|-----------------------------------|----|
|  |  |                                  |        |     |           |  |                                   |  |                               |   |                          |                       |                               |                       | Q3                                | Q4 |
| GOAL 9: An Efficient, Effective and Well-Governed City         | Strengthen internal controls and environment | Institutional                    | 8      | DCS | 1         | Number of records disposal applications submitted to the North West Provincial Archives and Records Services by 30 June 2023 | No revision                       | Records disposal application to the North West Provincial Archives and Records Services, signed off by Director. | No Revision                   | 1 x records disposal application submitted to the North West Provincial Archives and Records Services | 1                        | No Revision           | R0.00                         | No Revision           | 1                                 | -  |
| GOAL 11: City of sustainable and efficient resource management | Sustaining clean administration              | Municipal Wide                   | 9      | BT0 | 2         | Unqualified Audit opinion expressed by the Auditor General.  |                                   | Auditor General's Report   | No Revision                   | Qualified Audit Opinion   | Qualified audit opinion  | No revision           | R6m                           | No Revision           | Qualified Audit Opinion           |    |
| WEIGHTING  |  |                                  |        |     |           |  |                                   |  |                               |   |                          |                       |                               |                       | 6                                 |    |

### 4.3 Key Performance Area (KPA 3): Municipal Financial Viability and Management

| Key Focus Area   | Strategies  | Area/ Locality (Ward/ Area) | KPI No | REF   | Weight -ing | Key Performance Indicator (KPI)                                       | Revised Key Performance Indicator   | Portfolio of Evidence (POE)  | Revised Portfolio Of Evidence | Base-line 2021/2                | 2022/23 Annual Target  | Revised Annual Target 2022/2023 | Annual Budget 2022/2023 | Revised Annual Budget 2022/2023 | 2022/2023 Performance Per Quarter |      |
|--|---|-----------------------------|--------|-------|-------------|---|---|--|-------------------------------|---------------------------------|--|---------------------------------|-------------------------|---------------------------------|-----------------------------------|------|
|  |   |                             |        |       |             |   |   |  |                               |                                 |  |                                 |                         |                                 | Q3                                | Q4   |
| <b>1. MUNICIPAL STRATEGIC PRIORITY : Ensure a sustainable municipal financial viability and management</b> |   |                             |        |       |             |   |   |  |                               |                                 |  |                                 |                         |                                 |                                   |      |
| <b>1.1 Municipal Strategic Objective: Implement integrated capital funding model</b>                       |   |                             |        |       |             |   |   |  |                               |                                 |  |                                 |                         |                                 |                                   |      |
| GOAL 1.1: City of sustainable and efficient resource management  | Expenditure on allocated capital budget                       | Municipal Wide              | 10     | OMM   | 3           | Percentage of the municipality's capital budget spent by 30 June 2023 | No Revision   | Certified BTO Spreadsheet  | No Revision                   | 95%                             | 95%  | No Revision                     | R614,473 000            | R626 870 000                    | 75%                               | 95%  |
| GOAL 1.1: City of sustainable and efficient resource management  | Implementation of mSCOA compliant financial management system | Municipal Wide              | 11     | BTO 1 | 2           | Procurement of the mSCOA financial system by 30 June 2023             | Percentage procurement of the mSCOA financial system modules by 30 June 2023. | Service Provider Sign-off Certificate Signed Service Level Agreement | No Revision                   | Appointment of service provider | 100% of all modules as per the SLA signed off as fully operational by the municipality and system provider | No Revision                     | R25m                    | R3m                             | Progress Report                   | 100% |



| 1.1 Municipal Strategic Objective: Enhance revenue/promote financial sustainability |  |                   |        |           |   |  |  |   |             |          |         |                    |              |              |                    |                    |
|---|--|-------------------|--------|-----------|---|--|--|---|-------------|----------|---------|--------------------|--------------|--------------|--------------------|--------------------|
| GOAL 11:<br>City of sustainable and efficient resource management                   | Revenue collection                                   | Municipal<br>Wide | 1<br>2 | BT<br>O 3 | 2 | Percentage collection of budgeted revenue  | Percentage collection of budgeted revenue by 30 June 2023  | Signed: CFO calculation from C Schedules. C Extract from the financial system | No Revision | 80%      | 85%     | No revision        | R994 415 000 | R5,6 billion | 90%                | 90%                |
| GOAL 11:<br>City of sustainable and efficient resource management                   | Payment of creditors within the statutory timelines. | Municipal<br>Wide | 1<br>3 | BT<br>O 4 | 2 | Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission | Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission by 30 June 2023 | Signed: CFO calculation from Extract from the financial system                | No Revision | 102 days | 30 days | 95% within 30 days | None         | No Revision  | 95% within 30 days | 95% within 30 days |
| GOAL 11:<br>City of sustainable and efficient resource management                   | Achieve positive financial ratios                    | Municipal<br>Wide | 1<br>4 | BT<br>O 5 | 2 | Achieved Improved financial current ratio  | Achieved Improved financial current ratio by 30 June 2023  | Signed: CFO calculation from C Schedules. Extract from the financial system   | No Revision | 0,7:1    | 1,8:1   | No Revision        | R000         | No Revision  | 1,6:1              | 1,8:1              |

|  |  |                |    |       |   |  |  |  |             |                            |         |             |            |             |           |           |
|--|--|----------------|----|-------|---|--|--|--|-------------|----------------------------|---------|-------------|------------|-------------|-----------|-----------|
| GOAL 11:<br>City of sustainable and efficient resource management      | Achieve positive financial ratios                        | Municipal Wide | 15 | BT06  | 2 | Achieve improved financial cost coverage of the municipality                                       | Achieve improved financial cost coverage of the municipality by 30 June 2023                                       | Signed CFO calculation from C Schedules. Extract from the financial system | No Revision | 0,9                        | 1 month | No Revision | None       | No Revision | 1.5 month | 1.5 month |
| Service Delivery: Sustainable Livelihoods and resilient Infrastructure | Provision for water supply and increase the revenue base | All Wards      | 16 | BT07  | 2 | Percentage of the municipality's allocated budget spent on indigent relief for free basic services | Percentage of the municipality's allocated budget spent on indigent relief for free basic services by 30 June 2023 | Indigent Register<br>1 x Approved indigent application form                | No Revision | 15000 registered indigents | 100%    | No Revision | R4 million | R1 million  | 75%       | 100%      |
| GOAL 11:<br>City of sustainable and efficient resource management      | Compliance with laws and regulations                     | Municipal Wide | 17 | BT013 | 2 | Section 71 reports submitted to the Executive Mayor  | Number of Section 71 reports submitted to the Executive Mayor within 10 days after the end of the month.           | 12 section 71 reports  | No Revision | 71 reports                 | 12      | No Revision | R000       | No Revision | 3         | 3         |
| GOAL 11:<br>City of sustainable and efficient                          | Compliance with laws and regulations                     | Municipal Wide | 18 | BT014 | 2 | Number of section 72 reports submitted within  | Number of section 72 reports submitted within  | Council agenda   | No Revision | 1                          | 1       | No Revision | R000       | No Revision | 1         | -         |



| resource management  | Compliance with laws and regulations | Municipal Wide | 19 | BT<br>O<br>15 | 2 | legislated timeframe to Council meeting   | legislated timeframe to the Executive Mayor | Council Agenda                     | No Revision | submission of section 52 reports: 3                                | 4  | No Revision | R000 | No Revision | 1   | 1   |
|--|--------------------------------------|----------------|----|---------------|---|---|---|------------------------------------|-------------|--|--|-------------|------|-------------|---|---|
| GOAL 11: City of sustainable and efficient resource management | Compliance with laws and regulations | Municipal Wide | 20 | BT<br>O<br>16 | 2 | Annual Financial Statements (AFS) of RLM and Consolidated AFS of 2022/23 submitted to AGSA for audit by 31 August 2023 and 30 September 2023 respectively | No Revision                                 | Acknowledgement of receipt by AGSA | No Revision | 2x set of Annual financial statements of 2021/22 submitted to AGSA | 2x set of Annual financial statements of 2022/23 submitted to AGSA | No Revision | R000 | No Revision | -   | -   |
| GOAL 11: City of sustainable and efficient resource management | Compliance with laws and regulations | Municipal Wide | 21 | BT<br>O<br>18 | 2 | MTREF budget submitted to council by 31 May 2023  | No Revision                                 | Council Agenda                     | No Revision | 2022/2023 Draft MTREF budget submitted to council                  | 2023/24 draft MTREF budget submitted to council                    | No Revision | R000 | No Revision | 2023/24 Draft MTREF budget submitted to council | 2023/24 Final MTREF budget submitted to council |

|  |                                      |                   |        |               |   |  |             |                |             |  |  |             |      |             |  |   |
|--|--------------------------------------|-------------------|--------|---------------|---|--|-------------|----------------|-------------|--|--|-------------|------|-------------|--|---|
| GOAL 11:<br>City of<br>sustainable<br>and<br>efficient<br>resource<br>management | Compliance with laws and regulations | Municipal<br>Wide | 2<br>2 | BT<br>O<br>19 | 2 | Adjustments submitted to Council by end of February 2023 | No Revision | Council agenda | No Revision | 2021/22<br>Adjustment submitted to Council in February | 2022/2023<br>Adjustment submitted to Council | No Revision | R000 | No Revision | 2022/2023<br>Adjustment submitted to Council | - |
|  |                                      |                   |        |               |   |  |             |                |             |  |  |             |      |             |  |   |
| WEIGHTING  |                                      |                   |        |               |   |  |             |                |             |  |  |             |      |             |  |   |

#### 4.4 Key Performance Area (KPA 4): Local Economic Development

| Key Focus Area  | Strategies  | Area/ Locality (Ward/ Area) | KPI No | REF   | Weighting | Key Performance Indicator (KPI)  | Revised Performance Indicator  | Portfolio of Evidence (POE)  | Revised Portfolio of Evidence                | Base-line 2021 / 22 | 2022- /23 Annual Target | Revised Annual Target 2022/ 23 | Annual Budget 2022/ 2023 R'000 | Revised Annual Budget 2022/ 23 | 2022/2023 Performance Per Quarter |      |
|---|---|-----------------------------|--------|-------|-----------|--|--|--|--|---------------------|-------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------------|------|
|   |   |                             |        |       |           |  |  |  |  |                     |                         |                                |                                |                                | Q3                                | Q2   |
| 3.5 Attract and retain investments                                |   |                             |        |       |           |  |  |  |  |                     |                         |                                |                                |                                |                                   |      |
| GOAL 5: a New Post Mining World City                              | Develop investment campaigns for implementation of investment and catalytic projects            | All                         | 23     | LED 1 | 1         | Number of catalytic projects facilitated by end of June 2023                                   | No revision  | Confirmation Letter from Investor / Developer or Catalytic Projects Committee Report | No Revision                                  | 0                   | 2                       | 1                              | R3m                            | No Revision                    | -                                 | 1    |
| GOAL 5: a New Post Mining World City                              | Review the 2011 LED Strategy and formulate economic sectors strategies and implementation plans | All                         | 24     | LED 2 | 1         | Number of LED Strategy revised by March 2023   | Number of Strategic Economic Sector Programmes and Implementation Plans Developed by June 2023 | Revised LED Strategy Council Agenda Council minutes                                  | Developed Programmes or implementation plans | 0                   | 1                       | No Revision                    | R4.6m                          | No Revision                    | 1                                 | -    |
| 3.4 Support enterprises, cooperative development and job creation |   |                             |        |       |           |  |  |  |  |                     |                         |                                |                                |                                |                                   |      |
| GOAL 6: a smart, prosperous city                                  | Drive a vibrant diversified economic growth and job creation                                    | All                         | 25     | LED 3 | 1         | Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and | No Revision  | List of People employed with ID Numbers or Projects' Reports on Number of Jobs       | No Revision                                  | 1983                | 1500                    | No Revision                    | R0.00                          | No Revision                    | -                                 | 1500 |

| Key Focus Area  | Strategies   | Area/ Locality (Ward/ Area) | KPI No | REF   | Weighting | Key Performance Indicator (KPI)                       | Revised Performance Indicator | Portfolio of Evidence (POE)  | Revised Portfolio of Evidence | Baseline 2021 / 22 | 2022- /23 Annual Target | Revised Annual Target 2022/ 23 | Annual Budget 2022/ 2023 R'000 | Revised Annual Budget 2022/ 23 | 2022/2023 Performance Per Quarter |      |  |
|---|--|-----------------------------|--------|-------|-----------|---|-------------------------------|--|-------------------------------|--------------------|-------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------------|------|--|
|   |  |                             |        |       |           |   |                               |  |                               |                    |                         |                                |                                |                                | Q3                                | Q2   |  |
|   |  |                             |        |       |           | other related employment programmes)                  |                               | Created  |                               |                    |                         |                                |                                |                                |                                   |      |  |
| GOAL 6: a smart, prosperous city                          | Drive a vibrant diversified economic growth and job creation | All                         | 26     | LED 5 | 2         | Percentage completion of the Boitekong Hawkers Stalls | No Revision                   | Procurement Plan List of Tenders awarded Completion Certificate  | No Revision                   | New                | 100%                    | No Revision                    | R11.6m                         | No Revision                    | 50%                               | 100% |  |
| 3.3 Drive a diversified and sustainable rural development |  |                             |        |       |           |   |                               |  |                               |                    |                         |                                |                                |                                |                                   |      |  |
| GOAL 6: a smart, prosperous city                          | Drive a vibrant diversified economic growth and job creation | All                         | 27     | BTO   | 2         | Number of Farmer's Production Unit (FPSU) renovated   | No Revision                   | Agriculture Development Support Programme / Technical Committee Report on Recommended Farms for Support / Report on Training / Mentorship Completed Purchase | Report on the FPSU            | New                | 1                       | No Revision                    | R4m                            | No revision                    |                                   | 1    |  |
| WEIGHTING   |  |                             |        |       |           |   |                               |  |                               |                    |                         |                                |                                |                                | 7                                 |      |  |



#### 4.5 Key Performance Area (KPA 5): Basic Services and Infrastructure Development

| Key Focus Area  | Strategies   | Area/ Locality (Ward/ Area) | KPI No | REF    | Weighting | Key Performance Indicator (KPI)   | Revised Key Performance Indicator   | Portfolio of Evidence (POE)  | Revised Portfolio of Evidence     | Baseline 2021/22              | 2022 /2023 Annual Target | Revised Annual Target 2022/23 | Annual Budget 2022/2023 | Revised Annual Budget 2022/23 | 2022/2023 Performance Per Quarter |      |   |
|---|--|-----------------------------|--------|--------|-----------|---|---|--|-----------------------------------|-------------------------------|--------------------------|-------------------------------|-------------------------|-------------------------------|-----------------------------------|------|---|
|   |  |                             |        |        |           |   |   |  |                                   |                               |                          |                               |                         |                               | Q3                                | Q4   |   |
| 2. Efficient provision of quality basic services and infrastructure within a well-planned spatial structure |  |                             |        |        |           |   |   |  |                                   |                               |                          |                               |                         |                               |                                   |      |   |
| Service Delivery: Sustainable Livelihoods and resilient Infrastructure                                      | Reduce the distribution & Non-revenue water losses | All                         | 28     | DTIS 1 | 2         | Percentage reduction of non-revenue water by June 2023  | No Revision   | IWA Balance report   | No Revision                       | 46.5%                         | 5%                       | No Revision                   | R0.00                   | No Revision                   | -                                 | 5%   |   |
| Service Delivery: Sustainable Livelihoods and resilient Infrastructure                                      | Water Provision                                    | All                         | 29     | DTIS 2 | 2         | Percentage of drinking water samples complying to SANS241 by 30 June 2023                                 | No Revision   | Laboratory Reports of last month of the previous quarter and 2 reports for the 4th quarter | No Revision                       | 98%                           | 98%                      | No Revision                   | R3.5m                   | R931,99<br>1,811              | 98%                               | 98%  |   |
| Sustainable Livelihoods and resilient Infrastructure  | Electricity Provision                              | All                         | 30     | DTIS 3 | 3         | Percentage completion of civil works, earthworks and procurement of lead material for the construction of | Percentage completion of Phase 2 of the Boitekong Substation construction by 30 June 2023 | Service provider Completion Certificates   | Progress report<br>Proof of order | Phase 2<br>Civil Construction | 100%                     | No Revision                   | R30m                    | R3,030,<br>280,530            | 75%                               | 100% | Erection of steel structures<br>Completion of substation building steel works |



| Key Focus Area                                       | Strategies            | Area/ Locality (Ward/ Area) | KPI No | REF   | Weighting | Key Performance Indicator (KPI)                           | Revised Key Performance Indicator  | Portfolio of Evidence (POE)             | Revised Portfolio of Evidence                       | Baseline 2021/22     | 2022 /2023 Annual Target | Revised Annual Target 2022/23   | Annual Budget 2022/ 2023 | Revised Annual Budget 2022/23 | 2022/2023 Performance Per Quarter |   |
|--|-----------------------|-----------------------------|--------|-------|-----------|---|--|---|---|----------------------|--------------------------|---------------------------------|--------------------------|-------------------------------|-----------------------------------|---|
|  |                       |                             |        |       |           |   |  |   |   |                      |                          |                                 |                          |                               | Q3                                | Q4  |
|  |                       |                             |        |       |           | Boitekong Substation by 30 June 2023                      |  |   |   |                      |                          |                                 |                          |                               | 75%                               | and fencing, Procurement of Switch gears and transformers |
| Sustainable Livelihoods and resilient Infrastructure | Electricity Provision | All                         | 31     | PMU 2 | 3         | Number of electrical projects implemented by 30 June 2023 | Number of electrical projects (high mast lights) implemented by 30 June 2023     | Service Provider Completion Certificate | Completion Certificate<br>Final Payment Certificate | Design previous year | 1                        | 3                               | R30m                     | R27m                          | -                                 | 3   |
| Sustainable Livelihoods and resilient Infrastructure | Sanitation Provision  | All                         | 32     | PMU 1 | 3         | Number of sewer projects implemented by 30 June 2023      | Appointment of service provider for sewer projects in Lethabong by 30 June 2023. | Completion Certificate                  | Signed Site Handover Minutes                        | Design previous year | 5                        | Appointment of Service Provider | R27m                     | No Revision                   | -                                 | Appointment of Service Provider                           |

| Key Focus Area                          | Strategies                 | Area/ Locality (Ward/ Area) | KPI No | REF   | Weighting | Key Performance Indicator (KPI)  | Revised Key Performance Indicator  | Portfolio of Evidence (POE)   | Revised Portfolio of Evidence  | Baseline 2021/22  | 2022 /2023 Annual Target | Revised Annual Target 2022/23                             | Annual Budget 2022/2023 | Revised Annual Budget 2022/23 | 2022/2023 Performance Per Quarter                         |   |
|---|----------------------------|-----------------------------|--------|-------|-----------|--|--|---|--|---|--------------------------|---|-------------------------|-------------------------------|---|---|
|   |                            |                             |        |       |           |  |  |   |  |   |                          |   |                         |                               | Q3  | Q4  |
| Goal 3: Habitable, clean and green city | Safe and Clean Environment | All                         | 33     | DCD 1 | 4         | Number of Air Quality monitoring operations undertaken by 30 June 2023               | No Revision  | Smoke meter report x4<br>Report from Mines (Anglo & Tharisa) x 4<br>Air Quality Monitoring Station Report x 4 | No Revision  | 13 Operations   | 12                       | None  | R457 880                | No Revision                   | 3   | 3   |
| Goal 3: Habitable, clean and green city | Safe and Clean Environment | All                         | 34     | DCD 2 | 5         | Percentage of known informal settlements receiving basic refuse removal services     | Number of recognized informal settlements with a waste service by 30 June 2023 | DPHS Database of Informal Settlements<br>Waste Management Service Reports                                     | DPHS Database of Informal Settlements<br>Waste Management Service Reports<br>National Waste Management Standards | 24 informal settlements                                 | 83%                      | 16 x recognized informal settlements with a waste service | Waste Management Budget | No Revision                   | 16 x recognized informal settlements with a waste service | 16 x recognized informal settlements with a waste service |
| Goal 3: Habitable, clean and green city | Safe and Clean Environment | All                         | 35     | DCD 3 | 6         | Percentage of formal households with a weekly solid waste removal service by 30 June | No revision  | Valuation Roll<br>Consolidated Weekly Schedule  | Valuation Roll<br>Consolidated Weekly Schedule<br>Vehicle Tracking   | Formal households on the valuation roll excluding farms | 100%                     | 80%   | R60 421 828             | No Revision                   | 100%  | 100%  |

| Key Focus Area   | Strategies               | Area/ Locality (Ward/ Area) | KPI No | REF   | Weighting | Key Performance Indicator (KPI)  | Revised Key Performance Indicator  | Portfolio of Evidence (POE)                                  | Revised Portfolio of Evidence | Baseline 2021/22     | 2022 /2023 Annual Target | Revised Annual Target 2022/23 | Annual Budget 2022/2023 | Revised Annual Budget 2022/23 | 2022/2023 Performance Per Quarter Q3 Q4 |          |
|--|--------------------------|-----------------------------|--------|-------|-----------|--|--|--|-------------------------------|----------------------|--------------------------|-------------------------------|-------------------------|-------------------------------|---|----------|
|  |                          |                             |        |       |           | 2023   |  |  | Reports                       |                      |                          |                               |                         |                               |   |          |
| 2.1 Provide quality, cost effective, reliable services and infrastructure based on integrated spatial planning |                          |                             |        |       |           |  |  |  |                               |                      |                          |                               |                         |                               |   |          |
| Provision of basic municipal services  | Improve public transport | All                         | 36     | R&T 1 | 3         | Number of stations completed for the integrated transport system by 30 June 2023 | Percentage construction completion of Phase 1A of Integrated Public Transport Network stations by 30 June 2023 | Completion certificate                                       | Monthly site minutes Reports  | 2 completed Stations | 6 stations               | 50 %                          | R68m                    | R8m                           | 10%                                     | 50%      |
| Provision of basic municipal services  | Improve public transport | All                         | 37     | R&T 3 | 3         | Number of buses acquired through the Bus Operating Company by 30 June 2023       | Number of vehicles operating through the Bus Operating Company by 30 June 2023                                 | Contract Management Report                                   | Monthly Vehicle KMs report    | 10 buses             | 22 buses                 | 15 buses<br>35 branded taxis  | R32m                    | R12m                          | 35 branded taxis                        | 15 buses |
| Provision of basic municipal services  | Improve public transport | All                         | 38     | R&T 5 | 4         | Kilometres of new municipal road lanes built by 30 June 2023                     | No revision  | Service provider progress reports and Completion Certificate | No Revision                   | 10km                 | 30km                     | No Revision                   | R45m                    | No Revision                   | 15km                                    | 30km     |



| Key Focus Area   | Strategies  | Area/ Locality (Ward/ Area) | KPI No | REF   | Weighting | Key Performance Indicator (KPI)  | Revised Key Performance Indicator | Portfolio of Evidence (POE)   | Revised Portfolio of Evidence | Baseline 2021/22 | 2022 /2023 Annual Target | Revised Annual Target 2022/23 | Annual Budget 2022/ 2023 | Revised Annual Budget 2022/23 | 2022/2023 Performance Per Quarter |     |
|--|---|-----------------------------|--------|-------|-----------|--|-----------------------------------|---|-------------------------------|------------------|--------------------------|-------------------------------|--------------------------|-------------------------------|-----------------------------------|-----|
|  |   |                             |        |       |           |  |                                   |   |                               |                  |                          |                               |                          |                               | Q3                                | Q4  |
| <b>Municipal Strategic Priority: Maintain a green, safe, healthy environment and social cohesion</b>                               |   |                             |        |       |           |  |                                   |   |                               |                  |                          |                               |                          |                               |                                   |     |
| <b>3.3 Municipal Strategic Objective: Implement an integrated by-law enforcement and community safety and security initiatives</b> |   |                             |        |       |           |  |                                   |   |                               |                  |                          |                               |                          |                               |                                   |     |
| Fire Services  | Improve fire safety compliance at business premises | All                         | 39     | DPS 1 | 4         | Percentage of compliance with the required attendance time for structural firefighting incidents by 30 June 2023 | No Revision                       | Register of fire incidents and quarterly reports signed by Director                                 | No Revision                   | 98%              | 98%                      | 98%                           | Opex                     | No Revision                   | 98%                               | 98% |
| Promotion of Road Safety   | Road safety monitoring                              | All                         | 40     | DPS   | 4         | Number of road safety campaigns conducted by 30 June 2023  | No Revision                       | Report on road safety campaigns conducted   | No revision                   | 40               | 40                       | Opex                          | None                     | None                          | 30                                | 40  |
| Crime Prevention   | Crime prevention monitoring                         | All                         | 41     | DPS   | 4         | Number of crime prevention operations conducted by 30 June 2023  | No Revision                       | Notices on crime prevention operations conducted<br>Report on crime prevention operations conducted | No Revision                   | 20               | 20                       | None                          | Opex                     | No Revision                   | 15                                | 20  |
| <b>WEIGHTING</b>   |   |                             |        |       |           |  |                                   |   |                               |                  |                          |                               |                          |                               | 50                                |     |

#### 4.6 Key Performance Area (KPA 6): Spatial Rationale - Develop and Sustain a Spatial, Natural and Built Environment

| Key Focus Area   | Strategies                     | Area/ Locality (Ward/ Area) | KPI No | REF     | Weighting | Key Performance Indicator (KPI)   | Revised Key Performance Indicator | Portfolio of Evidence (POE)            | Revised Portfolio of Evidence | Base-line 2021/22 | 2022/2023 Annual Target | Revised Annual Target 2022/23 | Annual Budget 2022/2023 | Revised Annual Budget 2022/23 | 2022/2023 Performance Per Quarter |     |
|--|--------------------------------|-----------------------------|--------|---------|-----------|---|-----------------------------------|--|-------------------------------|-------------------|-------------------------|-------------------------------|-------------------------|-------------------------------|-----------------------------------|-----|
|  |                                |                             |        |         |           |   |                                   |  |                               |                   |                         |                               |                         |                               | Q3                                | Q4  |
| <b>MUNICIPAL STRATEGIC PRIORITY: Develop and sustain spatial, natural and built environment</b>  |                                |                             |        |         |           |   |                                   |  |                               |                   |                         |                               |                         |                               |                                   |     |
| <b>1.2 Municipal Strategic Objective: Improved service delivery through provision of high quality, reliable and cost-effective infrastructure based on integrated spatial planning</b> |                                |                             |        |         |           |   |                                   |  |                               |                   |                         |                               |                         |                               |                                   |     |
| Improved service delivery through provision of high quality, reliable and cost-effective infrastructure based on integrated spatial planning   | Eradication of housing backlog | Municipal Wide              | 42     | DPHS1   | 1         | Number of privately owned portions of land acquired for human settlement by June 2023 | No Revision                       | Signed deed of donation / Deed of sale | No Revision                   | 3                 | 1                       | No Revision                   | R6,252m                 | No Revision                   | Progress Report                   | 1   |
|  | Eradication of housing backlog | Municipal Wide              | 43     | DPHS5   | 1         | Number of townships established by June 2023  | No Revision                       | Township Establishment application     | No Revision                   | 2                 | 2                       | No Revision                   | R5 007 657              | No Revision                   | Progress Report                   | 2   |
|  | Spatial planning               | Municipal Wide              | 44     | DPHS 11 | 1         | Number of SDF submitted to council by June 2023                                       | No Revision                       | Council Minutes SDF                    | No Revision                   | 1                 | 1                       | No Revision                   | R0.00                   | No Revision                   | Progress Report                   | 1   |
|  |                                | Municipal Wide              | 45     | DPHS    | 1         | % of rezoning applications approved within prescribed                                 | No Revision                       | List of applications                   | No Revision                   | 0                 | 75%                     | No Revision                   | R1,44 708               | No Revision                   | 65%                               | 75% |



| Key Focus Area | Strategies | Area/ Locality (Ward/ Area) | KPI No | REF  | Weighting | Key Performance Indicator (KPI)                                       | Revised Key Performance Indicator | Portfolio of Evidence (POE) | Revised Portfolio of Evidence | Base-line 2021/22 | 2022/2023 Annual Target | Revised Annual Target 2022/23 | Annual Budget 2022/2023 | Revised Annual Budget 2022/23 | 2022/2023 Performance Per Quarter |     |
|----------------|------------|-----------------------------|--------|------|-----------|---|-----------------------------------|-----------------------------|-------------------------------|-------------------|-------------------------|-------------------------------|-------------------------|-------------------------------|-----------------------------------|-----|
|                |            |                             |        |      |           |   |                                   |                             |                               |                   |                         |                               |                         |                               | Q3                                | Q4  |
|                |            | Municipal Wide              | 46     | DPHS | 1         | timeframes<br>% of building applications within prescribed timeframes | No Revision                       | List of applications        | No Revision                   | 0                 | 75%                     | No Revision                   | R780 000                | No Revision                   | 65%                               | 75% |
| WEIGHTING      |            |                             |        |      |           |   |                                   |                             |                               |                   |                         |                               |                         |                               |                                   |     |
|                |            |                             |        |      | 5         |   |                                   |                             |                               |                   |                         |                               |                         |                               |                                   |     |

#### 4.7 MOTIVATION FOR REVISION TO KEY PERFORMANCE INDICATORS

| REVISION NO. | KPI No. | Motivation for Revision   | Nature of Revision                          |
|--------------|---------|---|---|
| 1            | 6       | The KPI was revised to measure actual performance on implementation of resolutions and not reports tabled at Council                            | Improved target                             |
| 2            | 9       | Target was revised from the 4 <sup>th</sup> to the 3 <sup>rd</sup> Quarter as the opinion is always received during the 3 <sup>rd</sup> Quarter | Specific target based on time               |
| 3            | 10      | Budget corrected from R614 473 000 to R626 870 000 to align to the adjustment budget.   | Alignment to adjusted budget amount.        |
| 4            | 11      | The budget was corrected as the R3m was only for the financial module and not procurement of the system.  | Improved target                             |
| 5            | 13      | The time was included to comply to the SMART principle  | Improved coining of KPI                     |
| 6            | 14      | The time was included to comply to the SMART principle  | Improved coining of KPI                     |
| 7            | 15      | The time was included to comply to the SMART principle  | Improved coining of KPI                     |
| 8            | 16      | The time was included to comply to the SMART principle  | Improved coining of KPI                     |
| 9            | 23      | Revision of target due to new appointment of catalytic committee members  | Downward target adjustment                  |
| 10           | 24      | Revision of target due to non-appointment of service provider to review LED Strategy  | Specific target based on actual performance |
| 11           | 27      | The portfolio of evidence was revised to be more specific   | Improved portfolio of evidence              |
| 12           | 30      | The KPI was revised to measure the project according to phases. The budget was also corrected.  | Improved target                             |
| 13           | 31      | The KPI was revised to specify the actual electrical project. The budget was also corrected.  | Improved project description                |
| 14           | 32      | There were delays in procurement process resulting in late appointment of service providers   | Downward target adjustment                  |
| 15           | 34      | Lack of resources. Waste trucks were only procured during the 3 <sup>rd</sup> quarter.  | Downward target adjustment.                 |
| 16           | 35      | Inclusion of additional portfolio of evidence.  | Improved portfolio of evidence              |
| 17           | 36      | Revision to measure actual work on the ground due to changed work environment   | Downward target adjustment                  |
| 18           | 37      | Revision to measure actual work on the ground due to changed work environment.  | Downward target adjustment                  |

## CHAPTER 5: SUMMARY OF THE KPIS OF THE SDBIP 2022-2023

During 2022/2023 financial year, after amendment of the SDBIP, the municipality planned to implement 46 KPIS as per the KPAs depicted on the table below. Revision was done on 18 of the 46 KPIS. This implementation will take place through all the directorates in the municipality.

Oversight on actual performance of each of the predetermined targets as espoused in this document will be performed by the portfolio committees responsible for each of the respective directorates.

| KPA NO. | Key Performance Area (KPA)                             | No of Key Performance Indicators (KPIs) | Weighting (%) |
|---------|--|---|---------------|
| 1       | Municipal Transformation and Institutional Development | 5                                       | 5             |
| 2       | Good Governance and Public Participation               | 4                                       | 6             |
| 3       | Local Economic Development                             | 5                                       | 7             |
| 4       | Municipal Financial Viability and Management           | 13                                      | 27            |
| 5       | Basic Service Delivery and Infrastructure Development  | 14                                      | 50            |
| 6       | Spatial Rationale                                      | 5                                       | 5             |
|         | <b>TOTAL</b>   | <b>46</b>                               | <b>100</b>    |