RUSTENBURG LOCAL MUNICIPALITY

Top-Layer Service Delivery

&

Budget Implementation Plan

2017/2018

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CHAPTER 1

1.1 INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act 56 of 2003 (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and the Community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the Executive Mayor, Council (executive) and the administration and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and the Community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the Executive Mayor to monitor the performance of the Municipal Manager, the Municipal Manager to monitor the performance of senior managers and for the Community to monitor the performance of the municipality. In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the Municipal Manager and Senior Managers.

1.2 LEGISLATION

Section 1 of the MFMA defines SDBIP as: ' a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

  (i) revenue to be collected, by source; and

  (ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter; and

(c) any other matters that may be prescribed,

and includes any revisions of such plan by the mayor in terms of section 54(1)(c).

Section 53(1)(c)(ii) requires the Executive Mayor of the to approve the SDBIP within 28 days after the approval of the budget. Section 53(3)(a) further requires that the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after the approval of the SDBIP.

1.3 METHODOLOGY AND CONTENT

The National Treasury in providing guidelines for the preparation of the SDBIP provides directive that are clear with respect to the contents and methodology in delivering a credible and objective driven SDBIP. As a starting point, the IDP objectives need firstly be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and milestones to enable the SDBIP to serve as monitoring tool for service delivery. One of the fundamental principles is that the set objectives must be smart, reliable, achievable, realistic and time based (SMART).

The Rustenburg Local Municipality has incorporated the following relevant components into their SDBIP:

(i) Monthly projections of Revenue by Source.

(ii) Monthly projections of Revenue and Expenditure by Vote.

(iii) Monthly projections of Capital Expenditure by Vote.

(iv) Quarterly projections of service delivery targets and performance indicators for each vote.

(v) Capital Works Plan over three years.

In the preparation of the SDBIP for Rustenburg Local Municipality cognisance was taken of the IDP Priorities, Objectives and Strategies as well as the Turn Around Strategy contained in the IDP ensuring progress towards the achievement thereof. The SDBIP is aligned to the Key Performance Areas (KPAs) and the IDP Guidelines by COGTA for purposes of alignment to the Performance Agreements of the Municipal Manager and Managers directly accountable to the Municipal Manager. The Institutional Indicators will form part of the Performance Agreements and Plans of the Municipal Manager and Managers directly accountable to the Municipal Manager. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP serves as a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager and Senior Managers in delivering services to the community. The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. In the Lower level SDBIP, Divisional Heads will be held accountable for the implementation of the projects for that department, although all Top Managers are on average held accountable for implementing their departments' projects within time and budget.

MS N S SITHOLE
MUNICIPAL MANAGER

Date : 30/06/2017

Executive Mayor
Clr M.E. Khunou
Date : 30/06/2017.

Approved in terms of Section *53(1)(c)(ii)* of the MFMA, Act 56 of 2003 and MFMA Guideline 13 of 2005.

CHAPTER 2

2.1 VISION AND MISSION

The strategic vision of the organisation sets the long-term goal the Municipality wants to achieve. The Vision and the Mission of Rustenburg Local Municipality is depicted below:

2.2 COUNCIL AND COMMITTEES

Council

The Council of Rustenburg Local Municipality is constituted by 89 Councillors made up of 45 Ward Councillors and 44 proportional representative Councillors. Ward Councillors chair Ward Committees which has the responsibility of addressing issues raised by the community. The Mayoral Committee consists of ten (10) members (MMCs).

The Council elected the Speaker, Clr SSK Mabale-Huma in terms of section 36 of the Municipal Structures Act, 1998 (Act No. 117 of 1998), per item 228 of 07 October 2016, to Chair Council meetings and she is also responsible to capacitate Councillors and Ward Committees.

The Municipality operates within an Executive Mayoral System under the leadership of Executive Mayor Clr M E Khunou, who was appointed as per section 55 of Municipal Structures Act, 1998 (Act No. 117 of 1998), per item 229 of 07 October 2016.

Clr. AL Mataboge was elected as the Single Whip of the Council per item 230 on 07 October 2016.

Council Committees

Rustenburg Local Municipality established committees within the Executive (Mayoral Committee) to assist the Executive Mayor in terms of Section 80 of the Local Government: Municipal Structures Act, 1998 (Act No. 117 of 1998). These committees are chaired by Members of the Mayoral Committee (MMCs) as stipulated in chapter above and are as follows:

No.	PORTFOLIO	MEMBER OF MAYORAL COMMITTEE
1	Corporate Support Services	Babe, N
2	Community Development	Xatasi, NS
3	Public Safety	Mhlungu. SBM
4	Planning and Human Settlement	Makhaula, VN
5	Budget and Treasury Office	Lekoro, B
6	IDP and Legal	Wolmarans, SD
7	Local Economic Development	Kombe, OJ
8	Rustenburg Roads and Transport	Mashishi, J
9	Technical and Infrastructure services	Kgaladi, P
10	Inter-Governmental Relations, Traditional Affairs and Special Projects	Molubi, JN

Section 79 Committees

The Council further established the following committees in terms of Section 79 of the Municipal Structures Act of 1998 to provide special advice on specific technical issues:

- Municipal Public Accounts Committee;
- Performance Audit Committee;
- IDP/ Budget Steering Committee;
- Local Labour Forum (LLF);
- Risk Management Committee; and
- Rules of Order.

2.3 ADMINISTRATION

DESIGNATION	NAME OF OFFICIAL
Accounting Officer	Sithole, N S
Chief Financial Officer	Malatsi, P (Acting)
Director: Planning and Human Settlement	Motlhamme EM (Acting)
Director: Local Economic Development	Rademeyer, J R (Acting)
Director: Corporate Support Services	Segatle, FS
Director: Public Safety	Kotsedi, SS
Director: Technical and Infrastructure Services	Sherrif F (Acting)
Director: Community Development	Sefike L (Acting)
Director : Rustenburg Roads and Transport (RRT)	Rapoo MK (Acting)

2.4 POWERS AND FUNCTIONS

The powers and functions of Rustenburg Local Municipality are provided in the summary below:

POWERS AND FUNCTIONS	DESCRIPTION	Performed/ Not Performed
Air Pollution	Management of the air quality that affects human health.	P
Building Regulations	Regulations through by-laws that provide for approval of building plans, building inspections and control of operations and enforcement of contraventions of building regulations.	P
Child Care Facilities	Facilities for early childhood care and development which fall outside the competence of national and provincial government.	NP
Electricity Reticulation	Bulk supply of electricity which includes for the purposes of supply, transmission, distribution and where applicable generation of electricity to areas where the municipality has been providing this services prior to authorisation.	P
Fire Fighting Services	Planning, coordination and regulation of fire services.	P
Local Tourism	Promotion, marketing and development of tourist attraction within the municipal area in order to grow the local economy.	P
Municipal Airport	A demarcated area on land or water or a building which is used for the arrival or departure of aircraft.	NP
Municipal Planning	Compilation and implementation of integrated development plan.	P
Municipal Public Transport (only with regard to taxis)	The regulation and control of services for the carriage of passengers.	P

POWERS AND FUNCTIONS	DESCRIPTION	Performed/ Not Performed
Storm Water Management Systems	Management of systems to deal with storm water in built-up areas	P
Trading Regulations	Regulation of any area or facility dealing with trade in goods or services.	P
Water	Establishment, operation, management and regulation of a portable water supply system, including the services and infrastructure required.	P
Sanitation	Establishment, operation, management and regulation of a potable water supply system, including the services and infrastructure required.	P
Amusement Facilities	Management and control of a public places for entertainment.	NP
Billboards and Display of Advertisement in Public Places	Display of written or visual descriptive material which promotes the sale and encourages the use of goods and services found in streets, roads, etc.	P
Cemeteries, Funeral Parlours and Crematoria	Establishment, conduct and control of facilities for the purpose of disposing of human and animal remains.	P
Control of Public Nuisance	Cleaning of public streets, roads, and other public spaces.	P
Control of Undertakings that sell Liquor to the Public	Includes inspection service to monitor liquor outlets for compliance to license requirements.	NP
Facilities for the accommodation, Care and Burial of Animals	Control and monitoring of facilities which provide care for the animals and their burial or cremation	NP
Fencing and Fences	Provision and maintenance or regulation of any boundary or deterrents to animals and pedestrians along a street or road.	NP
Licensing of Dogs	Control over the number and health status of dogs through a licensing mechanism.	NP
Licensing and control of Undertakings that sell Food to the Public	Maintenance of environmental health standards through regulation, licensing and monitoring of any place that supply refreshments or food for consumption to the public.	P
Local Amenities	Provision, maintenance and control of any municipal land or building reserved for the protection of places or scenic objects, historical and cultural value or interest.	P
Local Sport Facilities	Provision, management and control of any sport facility within the municipal area.	P
Markets	Establishment operation or management of markets other than fresh produce markets.	NP
Municipal Abattoirs	Establishment, conduct and control of facilities for the slaughtering of livestock.	NP
Municipal Parks and Recreation	Provision, management and control of any land or gardens set aside for recreation, sightseeing and or tourism.	P
Municipal Roads	Construction, maintenance and control of a roads.	P

POWERS AND FUNCTIONS	DESCRIPTION	Performed/ Not Performed
Noise Pollution	Control and monitoring of any noise that might affect human health or wellbeing.	P
Pounds	The provision, management and maintenance of a facility set aside for securing animals confiscated by the municipality.	P
Public Places	Management, maintenance and control of any land or facility for public use.	P
Refuse Removal, Refuse Dumps and Solid Waste Disposal	Removal of any household or other waste and the disposal of such waste in an area.	P
Street Trading	Control, regulation and monitoring of eth selling of goods and services along public pavement or road reserve.	P
Street Lighting	Provision and maintenance of lighting for illuminating of streets.	P
Traffic and Parking	Management and regulation of traffic and parking within the area of the municipality.	P
Municipal Public Works	Any supporting infrastructure or services to empower a municipality to perform its functions.	P
Cleansing	Cleaning of public places.	P

2.5 MUNICIPAL PRIORITIES OVER 2017/22 AS PER 5-YEAR INTEGRATED DEVELOPMENT PLAN

The Rustenburg Local Municipality has set out seven key areas of performance in ensuring that the municipality achieves its intended goals and these municipal priorities are as follows:

- Efficient provision of quality basic services and infrastructure within a well-planned spatial structure;
- Drive diversified economic growth and job creation;
- Ensure municipal financial viability and management;
- Maintain clean, green, safe and healthy municipal environment for all;
- Transform and maintain a vibrant and sustainable rural development;
- Uphold good governance and public participation principles; and
- Drive optimal municipal institutional development, transformation and capacity building

2.6 VOTES AND OPERATIONAL OBJECTIVES

Votes and Operational Objectives	Office of the Executive Mayor (Vote 001)	To provide overall planning support to Council on key strategic issues. To provide the overall strategic direction to the municipality through inter-departmental coordination, and participation in inter-governmental relations ~~Institutional Development~~ ~~Management of the Municipal Infrastructure Grant Funding and other capital projects funded from other sources~~ .
	Office of the Municipal Manager (Vote 002)	To develop a credible Integrated Development Planning, linked to the objects of local government as set out in the Republic of South Africa Constitution Act; To ensure compliance to reporting within the frameworks of the all regulations that set out reportable matters. To provide the overall strategic direction to the municipality through inter-departmental coordination, and participation in inter-governmental relations.
	Corporate Support Services (Vote 003)	To provide an effective and efficient administrative support and human resource service to the Rustenburg Local Municipality To ensure co-ordinated and integrated provision of services to the community.

	Budget and Treasury (Vote 004)	To ensure Clean Administration To implement and deliver revenue enhancement programme To ensure compliance with SCM Regulations and the MFMA
	Public Safety (Vote 005)	To provide services to the community in a sustainable manner To promote a safe and healthy environment To encourage the involvement of communities and community organizations in the matters of local government
	Planning and Human Settlement (Vote 006)	To guide and lead developments in line with the needs of communities To provide an excellent service on developmental planning and building regulations within a conducive environment
	Local Economic Develeopment (Vote 007)	To drive diversified economic development and job creation To create an enabling environment for the attraction, retention and expansion of foreign and local investment To stimulate and facilitate sustainable tourism development and marketing of Rustenburg City as world class destination
	Community Development (Vote 008)	To manage, maintain and provide community facilities. To maintain municipal facilities

		To render library and information services To manage and protect the environment To manage and provide waste removal services.
	Rustenburg Roads and Transport	To provide basic services to the community of Rustenburg in terms of provision of new roads and storm water To maintain existing roads and storm water infrastructure
	Technical and Infrastructure (Vote 009)	
	Rustenburg Water Services Trust (Vote 010)	To develop and maintain all municipal sewage purification. To supply potable water to Rustenburg Local Municipality from the Bospoort Water Purification Works as well as the Kloof Water Purification Works and to manage the facilities.

CHAPTER 3

3.1 MUNICIPAL REVENUE BY SOURCE

Circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote. **Table 1** below depicts the operational revenue per source for over a medium-term period.

TABLE 1: OPERATING REVENUE PER SOURCE OVER MEDIUM TERM (A4)

Description	2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source			
Property rates	319 434	340 074	362 089
Service charges - electricity revenue	2 471 460	2 706 301	2 979 704
Service charges - water revenue	546 355	621 946	713 912
Service charges - sanitation revenue	300 693	337 055	381 222
Service charges - refuse revenue	135 076	163 266	199 103
Service charges – other	239	254	269
Rental of facilities and equipment	10 697	11 328	11 985
Interest earned - external investments	16 114	17 107	18 099
Interest earned - outstanding debtors	208 006	220 278	233 054
Dividends received			
Fines, penalties and forfeits	1 713	1 814	1 919
Licences and permits	9 115	9 653	10 213
Agency services	20 453	21 659	22 916
Transfers and subsidies	651 265	681 966	754 670
Other revenue	25 719	27 237	28 816
Gains on disposal of PPE	1 441	1 526	1 614
Total Revenue (excluding capital transfers and contributions)	**4 717 778**	**5 161 464**	**5 719 585**

TABLE 2: OPERATING REVENUE PER SOURCE PER MONTH (Ref SB17)

Description	Budget Year 2017/18											
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June
Revenue By Source												
Property rates	26 936	27 256	27 026	27 026	27 080	27 302	26 712	25 033	26 997	26 796	25 086	26 182
Service charges - electricity revenue	201 025	209 398	209 154	201 686	209 826	215 781	206 370	202 365	206 443	205 024	203 625	200 763
Service charges - water revenue	44 798	44 213	49 259	45 035	47 785	45 032	44 185	47 167	47 899	40 825	45 248	44 908
Service charges - sanitation revenue	25 194	24 126	24 020	25 039	27 328	25 155	24 358	26 023	23 199	26 099	24 026	26 125
Service charges - refuse revenue	10 005	10 032	10 206	10 000	13 026	12 899	10 963	11 010	12 009	12 252	11 251	11 422
Service charges – other	20	20	20	20	20	20	20	20	20	20	20	20
Rental of facilities and equipment	891	894	854	972	883	825	942	865	825	855	801	1 090
Interest earned - external investments	1 343	1 456	1 437	1 362	1 404	1 428	1 306	1 289	1 329	1 324	1 209	1 228
Interest earned - outstanding debtors	17 334	16 846	16 513	16 876	17 682	16 158	18 265	18 785	17 515	17 242	17 536	17 255
Fines, penalties and forfeits	143	133	146	123	152	149	155	153	152	142	136	128
Licences and permits	760	720	725	805	776	798	898	889	870	602	503	769
Agency services	1 704	1 605	1 663	1 524	1 623	1 826	1 633	1 933	1 833	1 452	1 856	1 800
Transfers and subsidies	53 501	53 987	55 242	53 485	57 186	54 398	54 313	53 363	52 861	53 327	55 934	53 668
Other revenue	1 843	1 860	1 981	2 012	2 201	2 016	1 981	2 659	1 999	2 036	2 230	2 901
Gains on disposal of PPE	-			174			131			137		999
Total Revenue (excluding capital transfers and contributions)	**385 499**	**392 546**	**398 245**	**386 140**	**406 974**	**403 786**	**392 232**	**391 552**	**393 950**	388 133	389 462	389 259
Expenditure By Type												
Employee related costs	52 732	52 732	52 732	52 732	52 732	52 732	52 732	52 732	52 732	52 732	52 732	53 758
Remuneration of councillors	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 837
Debt impairment	56 461	56 461	56 461	56 461	56 461	56 461	56 461	56 461	56 461	56 461	56 461	56 461
Depreciation & asset impairment	36 063	37 057	36 225	37 577	37 790	37 726	37 115	37 263	37 321	37 236	37 264	31 652
Finance charges	4 862	4 055	4 051	4 021	4 858	4 936	4 036	5 033	5 020	5 024	6 547	9 121
Bulk purchases	180 271	181 363	177 785	182 633	180 985	173 632	182 363	173 959	183 064	186 543	175 829	167 510
Other materials	12 125	13 335	13 995	11 117	12 145	12 759	12 995	12 125	11 748	11 000	10 741	12 192
Contracted services	20 297	20 370	20 896	19 828	19 285	19 829	19 036	20 253	19 285	20 529	20 363	22 012
Transfers and subsidies	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 336
Other expenditure	18 033	21 224	18 165	21 435	19 684	21 254	18 364	19 247	17 440	19 195	17 246	18 829
Loss on disposal of PPE												
Total Expenditure	**385 013**	**390 766**	**384 480**	**389 974**	**388 109**	**383 498**	**387 271**	**381 240**	**387 241**	**392 888**	381 350	375 708
Surplus/(Deficit)	**486**	**1 780**	**13 765**	**(3 834)**	**18 865**	**20 288**	**4 961**	**10 311**	**6 709**	**(4 755)**	**8 112**	**13 551**

TABLE 3: OPERATING REVENUE PER VOTE

Vote Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote									
Vote 1 - EXECUTIVE MAYOR	–	–	–	167 771	204 574	204 574	217 053	229 859	243 191
Vote 2 - MUNICIPAL MANAGER	–	–	–	10 925	10 497	10 497	11 833	8 371	8 390
Vote 3 - CORPORATE SUPPORT SERVICES	–	–	–	361	463	463	434	460	487
Vote 4 - BUDGET AND TREASURY	–	–	–	336 706	329 006	329 006	351 687	372 609	404 917
Vote 5 - PUBLIC SAFETY	–	–	–	40 223	30 281	30 281	32 185	34 084	36 061
Vote 6 - PLANNING AND HUMAN SETTLEMENT	–	–	–	11 760	10 046	10 046	10 658	11 287	11 942
Vote 7 - LOCAL ECONOMIC DEVELOPMENT	–	–	–	235	345	345	366	388	410
Vote 8 - COMMUNITY DEVELOPMENT	–	–	–	191 181	190 361	190 361	222 303	250 630	296 717
Vote 9 - TECHNICAL AND INFRASTRUCTURE	–	–	–	3 455 878	3 687 225	3 687 225	4 126 568	4 404 684	4 933 884
Vote 10 - ROADS AND TRANSPORT	–	–	–	72 929	98 387	98 387	67 500	64 315	64 322
Vote 11 - MUNICIPAL ENTITY	–	–	–	167 806	188 023	188 023	189 409	201 720	213 814
Vote 12 - [NAME OF VOTE 12]	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]	–	–	–	–	–	–	–	–	–
Total Revenue by Vote	**–**	**–**	**–**	**4 455 776**	**4 749 208**	**4 749 208**	**5 229 996**	5 578 407	6 214 133
Expenditure by Vote *to be appropriated*									
Vote 1 - EXECUTIVE MAYOR	–	–	–	154 996	82 438	82 438	88 081	93 457	99 557
Vote 2 - MUNICIPAL MANAGER	–	–	–	58 931	54 763	54 763	59 735	59 503	62 959
Vote 3 - CORPORATE SUPPORT SERVICES	–	–	–	62 559	76 712	76 712	76 933	82 017	87 575
Vote 4 - BUDGET AND TREASURY	–	–	–	127 003	141 985	141 985	145 412	158 090	172 090
Vote 5 - PUBLIC SAFETY	–	–	–	155 148	158 281	158 281	162 879	175 665	189 287
Vote 6 - PLANNING AND HUMAN SETTLEMENT	–	–	–	42 495	50 965	50 965	46 684	49 953	53 716
Vote 7 - LOCAL ECONOMIC DEVELOPMENT	–	–	–	8 352	8 945	8 945	9 444	10 210	10 906
Vote 8 - COMMUNITY DEVELOPMENT	–	–	–	310 034	337 740	337 740	403 437	430 014	454 304
Vote 9 - TECHNICAL AND INFRASTRUCTURE	–	–	–	2 526 583	2 889 877	2 889 877	3 181 423	3 517 920	3 927 874
Vote 10 - ROADS AND TRANSPORT	–	–	–	304 580	332 991	332 991	316 350	328 257	336 056

Vote Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Vote 11 - MUNICIPAL ENTITY	–	–	–	140 780	161 649	161 649	137 160	140 673	144 684
Vote 12 - [NAME OF VOTE 12]	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	–	–	–	3 891 460	4 296 346	4 296 346	4 627 538	5 045 759	5 539 008
Surplus/(Deficit) for the year	–	–	–	564 316	452 862	452 862	602 458	532 648	675 125

3.2 MUNICIPAL OPERATING EXPENDITURE

Tabled 4 depicts operational expenditure per vote and Table 5 depicts projection of operational expenditure per directorate per month for the 2017/2018 financial year. Table 6 depicts sources of capital expenditure. Table 7 depicts Projection of operational expenditure per Directorate per month.

TABLE 4 PROJECTIONS OF OPERATIONAL EXPENDITURE PER VOTE (Ref: SA2)

Description R thousand	Vote 1 - EXECUTIVE MAYOR	Vote 2 - MUNICIPAL MANAGER	Vote 3 - CORPORATE SUPPORT SERVICES	Vote 4 - BUDGET AND TREASURY	Vote 5 - PUBLIC SAFETY	Vote 6 - PLANNING AND HUMAN SETTLEMENT	Vote 7 - LOCAL ECONOMIC DEVELOPMENT	Vote 8 - COMMUNITY DEVELOPMENT	Vote 9 - TECHNICAL AND INFRASTRUCTURE	Vote 10 - ROADS AND TRANSPORT	Vote 11 - MUNICIPAL ENTITY	Total
Revenue By Source												
Property rates				319 434								319 434
Service charges - electricity revenue									2 471 460			2 471 460
Service charges - water revenue									546 355			546 355
Service charges - sanitation revenue									300 693			300 693
Service charges - refuse revenue									135 076			135 076
Service charges – other				186					53			239
Rental of facilities and equipment						7 742	77	2 877				10 697
Interest earned - external investments	9 047								7 066			16 114
Interest earned - outstanding debtors	208 006											208 006
Dividends received												–
Fines, penalties and forfeits				0	1 648	61		4				1 713
Licences and permits					9 102			13				9 115
Agency services			357		20 096							20 453
Other revenue		298	77	4 573	1 340	1 415	289	1 173	16 449	106		25 719
Transfers and subsidies		11 535		27 494				83 159	461 736	67 341		651 265
Gains on disposal of PPE						1 441						1 441
Total Revenue (excluding capital transfers and contributions)	**217 053**	**11 833**	**434**	**351 687**	**32 185**	**10 659**	**366**	**87 226**	**3 938 889**	67 447	–	4 717 779
Expenditure By Type												
Employee related costs	28 163	44 283	39 326	59 499	121 941	29 420	8 571	135 277	119 167	47 141		632 787
Remuneration of councillors	34 000											34 000
Debt impairment				33 483				81 461	562 590			677 534

Description R thousand	Vote 1 - EXECUTIVE MAYOR	Vote 2 - MUNICIPAL MANAGER	Vote 3 - CORPORATE SUPPORT SERVICES	Vote 4 - BUDGET AND TREASURY	Vote 5 - PUBLIC SAFETY	Vote 6 - PLANNING AND HUMAN SETTLEMENT	Vote 7 - LOCAL ECONOMIC DEVELOPMENT	Vote 8 - COMMUNITY DEVELOPMENT	Vote 9 - TECHNICAL AND INFRASTRUCTURE	Vote 10 - ROADS AND TRANSPORT	Vote 11 - MUNICIPAL ENTITY	Total
Depreciation & asset impairment	423	426	2 203	4 796	15 093	9 369	734	106 865	113 951	186 428		440 290
Finance charges								5 229	51 108	5 229		61 565
Bulk purchases									2 145 936			2 145 936
Other materials	637		5 973	212	650	784	–	13 804	100 733	23 488		146 281
Contracted services	106	8 297	3 118	37 894	13 263	45 757	–	46 707	86 842			241 982
Transfers and subsidies				16 021								16 021
Other expenditure	25 723	1 680	31 006	14 349	12 662	10 611	252	24 869	101 681	8 308		231 142
Loss on disposal of PPE												–
Total Expenditure	**89 052**	**54 686**	**81 626**	**166 255**	**163 609**	**95 941**	**9 557**	**414 211**	**3 282 007**	270 593	–	4 627 538
Surplus/(Deficit)	**128 001**	**(42 853)**	**(81 192)**	**185 432**	**(131 424)**	**(85 282)**	**(9 191)**	**(326 985)**	**656 881**	(203 146)	–	90 241

TABLE 5 PROJECTION OF OPERATIONAL EXPENDITURE PER DIRECTORATE PER MONTH (Ref: SB26)

Description	Budget Year 2017/18											
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June
Revenue by Vote												
Vote 1 - EXECUTIVE MAYOR	17 109	18 549	16 563	17 987	19 660	16 551	19 983	16 684	19 360	16 514	18 234	19 858
Vote 2 - MUNICIPAL MANAGER	956	996	991	996	992	992	955	991	996	996	994	978
Vote 3 - CORPORATE SUPPORT SERVICES	35	33	38	39	36	38	39	36	36	39	31	33
Vote 4 - BUDGET AND TREASURY	26 612	27 012	28 912	28 365	25 512	25 631	32 256	30 120	30 021	32 100	31 220	33 924
Vote 5 - PUBLIC SAFETY	3 246	3 588	1 459	2 590	3 215	2 546	2 479	2 579	2 589	2 590	2 087	3 219
Vote 6 - PLANNING AND HUMAN SETTLEMENT	952	921	1 052	957	103	999	989	999	990	999	800	897
Vote 7 - LOCAL ECONOMIC DEVELOPMENT	31	30	25	26	33	32	30	32	30	34	32	30
Vote 8 - COMMUNITY DEVELOPMENT	18 912	18 012	18 812	19 512	19 312	17 612	18 912	18 812	17 946	16 742	18 112	19 603
Vote 9 - TECHNICAL AND INFRASTRUCTURE	296 332	295 699	395 332	380 124	396 124	294 123	352 156	351 357	300 127	309 124	359 365	396 704
Vote 10 - ROADS AND TRANSPORT	5 213	5 469	5 412	5 145	5 456	5 846	5 699	5 625	5 779	5 896	5 987	5 973
Vote 11 - MUNICIPAL ENTITY	15 749	15 630	15 021	16 010	15 981	15 605	15 980	15 788	15 898	16 000	15 980	15 767
Total Revenue by Vote	**385 148**	**385 938**	**483 618**	**471 751**	**486 426**	**379 976**	**449 479**	**443 024**	**393 772**	**401 034**	452 843	496 986
Expenditure by Vote to be appropriated												
Vote 1 - EXECUTIVE MAYOR	6 123	7 063	6 987	7 413	6 456	7 632	8 123	7 321	8 963	6 541	7 891	7 566
Vote 2 - MUNICIPAL MANAGER	5 246	2 588	3 459	4 590	5 215	4 546	6 479	5 579	6 589	5 590	4 087	5 769
Vote 3 - CORPORATE SUPPORT SERVICES	6 856	6 521	5 000	4 123	7 456	7 051	5 987	7 000	6 321	5 963	6 988	7 665
Vote 4 - BUDGET AND TREASURY	11 123	13 321	10 321	10 654	12 032	10 456	11 963	10 457	13 369	14 369	13 000	14 345
Vote 5 - PUBLIC SAFETY	12 654	12 163	12 124	13 124	13 124	14 789	15 365	13 456	14 124	13 124	14 123	14 710
Vote 6 - PLANNING AND HUMAN SETTLEMENT	4 051	3 987	3 900	3 526	3 265	3 987	3 932	4 985	3 215	4 021	3 898	3 916
Vote 7 - LOCAL ECONOMIC DEVELOPMENT	910	741	710	785	789	792	895	900	795	712	625	788
Vote 8 - COMMUNITY DEVELOPMENT	30 857	35 852	31 897	32 954	38 695	35 124	34 124	30 692	35 521	30 100	32 456	35 164
Vote 9 - TECHNICAL AND INFRASTRUCTURE	223 980	265 825	264 250	263 020	263 250	266 895	261 000	279 875	275 124	266 708	270 100	281 396
Vote 10 - ROADS AND TRANSPORT	24 590	21 589	21 990	25 236	28 457	27 358	25 896	26 569	27 896	29 790	29 526	27 454
Vote 11 - MUNICIPAL ENTITY	12 025	10 020	12 981	11 250	11 020	12 016	12 590	10 210	10 981	11 205	10 202	12 660
Total Expenditure by Vote	**338 416**	**379 671**	**373 618**	**376 676**	**389 760**	**390 647**	**386 354**	**397 044**	**402 898**	**388 124**	392 896	411 433
Surplus/(Deficit) before assoc.	**46 732**	**6 267**	**110 000**	**95 076**	**96 665**	**(10 672)**	**63 126**	**45 980**	**(9 125)**	**12 910**	59 947	85 553
Taxation												–
Attributable to minorities												–
Share of surplus/ (deficit) of associate												–
Surplus/(Deficit)	**46 732**	**6 267**	**110 000**	**95 076**	**96 665**	**(10 672)**	**63 126**	**45 980**	**(9 125)**	**12 910**	**59 947**	**85 553**

TABLE 6 SOURCES OF CAPITAL REVENUE FOR 2017/2018 FINANCIAL YEAR (Ref: SA18)

Description	2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
RECEIPTS:			
<u>**Operating Transfers and Grants**</u>			
National Government:	**650 648**	**681 451**	754 155
Local Government Equitable Share	526 072	607 549	680 253
Finance Management	1 700	1 700	1 700
NDPG	800	1 200	1 200
EPWP	4 249	–	–
PTIS	67 341	64 146	64 146
PMU	6 486	6 856	6 856
MIG	44 000	–	–
Provincial Government:	**617**	**515**	515
Sport and Recreation	617	515	515
Skills Levy			
LG-SETA			
Total Operating Transfers and Grants	**651 265**	**681 966**	754 670
<u>**Capital Transfers and Grants**</u>			
National Government:	**510 765**	**415 338**	492 943
Municipal Infrastructure Grant (MIG)	188 950	247 113	262 450
Public Transport and Systems	246 815	79 225	87 493
Neighbourhood Development Partnership	10 000	15 000	25 000
Department of Energy	–	–	30 000
Water Infrastructure Grant	65 000	74 000	88 000
Other capital transfers/grants [insert desc]			
Provincial Government:	**1 453**	**1 605**	1 605
Department of Arts,Sports & Culture & DPLG	1 453	1 605	1 605
Total Capital Transfers and Grants	**512 218**	**416 943**	494 548
TOTAL RECEIPTS OF TRANSFERS & GRANTS	**1 163 483**	**1 098 909**	1 249 218

TABLE 7 PROJECTION OF CAPITAL EXPENDITURE PER DIRECTORATE PER MONTH 2017/2018 (Ref SA28)

Description	Budget Year 2017/18											
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June
<u>Multi-year expenditure</u> *to be appropriated*												
Vote 1 - EXECUTIVE MAYOR												–
Vote 2 - MUNICIPAL MANAGER	835	756	777	825	881	891	875	888	700	902	896	774
Vote 3 - CORPORATE SUPPORT SERVICES												–
Vote 4 - BUDGET AND TREASURY												–
Vote 5 - PUBLIC SAFETY												–
Vote 6 - PLANNING AND HUMAN SETTLEMENT												–
Vote 7 - LOCAL ECONOMIC DEVELOPMENT												–
Vote 8 - COMMUNITY DEVELOPMENT	635	725	893	635	863	685	705	897	864	809	738	703
Vote 9 - TECHNICAL AND INFRASTRUCTURE	14 365	15 036	15 524	17 145	17 258	17 258	16 203	18 036	17 026	19 283	19 846	19 268
Vote 10 - ROADS AND TRANSPORT	23 041	30 852	25 052	28 236	25 254	25 695	24 258	19 258	18 036	22 731	22 020	22 381
Vote 11 - MUNICIPAL ENTITY	4 125	5 126	4 598	5 306	5 365	5 690	5 805	5 971	6 988	7 651	6 502	5 874
Capital multi-year expenditure sub-total	**43 002**	**52 496**	**46 845**	**52 148**	**49 622**	**50 219**	**47 847**	**45 050**	**43 614**	**51 376**	**50 002**	**48 999**
<u>**Single-year expenditure**</u> ***to be appropriated***												
Capital single-year expenditure sub-total	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure	**43 002**	**52 496**	**46 845**	**52 148**	**49 622**	**50 219**	**47 847**	**45 050**	**43 614**	**51 376**	**50 002**	**48 999**

3.3 MUNICIPAL CAPITAL EXPENDITURE

WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY 2017/2018

PROJECTS		2017/2018			
Ward	Description	Carry Over	New	Replace	Total
1	PHATSIMA ROADS & STORMWATER DRAINAGE PHASE 3	-	5 000 000	-	5 000 000
1	RASIMONE ROADS & STORMWATER DRAINAGE	-	5 000 000	-	5 000 000
1, 31	Extension of Marikana & Phatsima Libraries		1 091 120		1 091 120
12	MERITING ROADS & STORMWATER - WARD 18	-	5 000 000	-	5 000 000
14	Steel Filing Cabinet: Main Library		60 000		60 000
14	Air conditioners: Main Library Offices		40 000		40 000
14	Carpet: East End Library		30 000		30 000
14	Hi-Fi: East End Library		6 000		6 000
14	Storage Lockers: East-End Library	-	15 000	-	15 000
14	Step Stool: 2 step: East-End Library	-	15 000	-	15 000
14	TIERKLOOF/BOSCHDAL RESERVIOR AND BULK WATER LINE	-	6 085 586	-	6 085 586
14	BOSCHDAL - WATER SUPPLY	11 047 323	-	-	11 047 323
14	CBD - REFURBISHMENT OF WATER RETICULATION SYSTEM	385 727	-	-	385 727
14,15,16	RTB & EXTENSIONS - UPGRADING OF WATER METERS AND AGED CONNECTIONS	14 052 615	-	-	14 052 615
14,15,16	RUSTENBURG - (INCL - EXTENTIONS) REPLACEMENT OF WATER AC PIPES	17 554 269	-	-	17 554 269
14,15,16	UPGRADING OF OUTFALL SEWER LINES TO RUSTENBURG WWTW	612 501	-	-	612 501

PROJECTS		2017/2018			
Ward	Description	Carry Over	New	Replace	Total
14,15,16	UPGRADING OF THE BULK SEWER LINES TO THE WWTW (WESTERN AREA)	-	7 000 000	-	7 000 000
15	REPLACEMENT OF WATER AC PIPES IN PROTEA 1 & 2 , SAFARI 1,2,3	-	6 447 126	-	6 447 126
18	REPLACEMENT OF WATER AC IN RUSTENBURG EAST	-	7 347 446	-	7 347 446
18	RTB EAST UPGRADING OF WATER METERS & AGED CONNECTIONS	359 795	-	-	359 795
2	Book Display Unit: Charora Info Hug	-	15 000	-	15 000
2	Stripping Machine: Charora Info Hub	-	16 000	-	16 000
2	Jolly Chairs: Chorora Info Hub		1 000		1 000
2	Jolly Tables: Charora Info Hub		1 000		1 000
2	Tables: News paper area Charora Info Hub		10 000		10 000
2	ROBEGA ROADS & STORMWATER	-	5 000 000	-	5 000 000
20,21	Development of Boitekong Cemetery	-	7 700 000	-	7 700 000
23	UPGRADING AND EXTENSION OF BOSPOORT WATER TREATMENT WORKS	-	24 543 376	-	24 543 376
23	CONSTRUCTION OF BOSPOORT BULK WATER PIPELINE	-	15 416 665	-	15 416 665
23	BOSPOORT - UPGRADING OF PIPELINES	1 426 877	-	-	1 426 877
24	FREEDOM PARK ROADS & STORMWATER DRAINAGE	-	5 000 000	-	5 000 000
26	TSITSING ROADS & STORMWATER DRAINAGE	-	5 000 000	-	5 000 000
26	TLASENG ROADS & STORMWATER DRAINAGE PHASE 3	-	5 000 000	-	5 000 000
29	RANKELEYANE-WATER SUPPLY	1 430 266	-	-	1 430 266
29	MAUMONG ROADS & STORMWATER	-	5 000 000	-	5 000 000

PROJECTS		2017/2018			
Ward	Description	Carry Over	New	Replace	Total
31 & 32	MARIKANA & SURROUNDING AREAS: WATER SUPPLY & YARD CONNECTIONS	-	6 119 704	-	6 119 704
36	SYFERFONTEIN-WATER SUPPLY	2 979 988	-	-	2 979 988
36	BOSCHFONTEIN-WATER SUPPLY	3 500 000	-	-	3 500 000
36	BOSCHFONTEIN-WATER SUPPLY	391 157	-	-	391 157
36	SYFERFONTEIN-WATER SUPPLY	280 523	-	-	280 523
36	MATHOPESTAD WATER SUPPLY	223 600	-	-	223 600
43	Tables: Karlienpark Library Staff room		4 000		4 000
43	Chairs: Karlienpark Library Staff room		5 000		5 000
43	REPLACEMENT OF WATER AC PIPES IN ZINIAVILLE INDUSTRIAL AND RESIDENT	-	7 652 107	-	7 652 107
43	ZINNIAVILLE & KARLIEN PARK - UPGRADING OF WATER METERS & AGED CONNECTIONS	3 268 180	-	-	3 268 180
44	LEKGALONG-WATER SUPPLY	1 334 194	-	-	1 334 194
9	TLHABANE WEST-RESEVOIR AND PUMPSTATION	430 000	-	-	430 000
9,10,11	REFURBISHMENT OF BULK LINE & TLHABANE WATER AC REPLACEMENT	-	8 445 680	-	8 445 680
9,10,11	TLHABANE-AC PIPES(REPLACEMENT)	4 161 484	-	-	4 161 484
9,10,11	REPLACEMENT OF TLHABANE AC SEWER BULK LINE		6 563 730		6 563 730
All	Scanners: All Libraries		130 000		130 000
All	Foding nose trolleys: All Libraries		14 000		14 000
All	Capital: Infrastructure - New Infrastructure Assets: Roads NE D	-	-	-	-
All	Neighbourhood Development	-	27 722 000	-	27 722 000

PROJECTS		2017/2018			
Ward	Description	Carry Over	New	Replace	Total
All	Capital: Infrastructure - New Infrastructure Assets: Stations A		-	-	-
All	Capital: Infrastructure - New Infrastructure Assets: Stations B		33 000 000		33 000 000
All	Capital: Infrastructure - New Infrastructure Assets: Roads CBD NORTH A		32 000 000		32 000 000
All	Capital: Infrastructure - New Infrastructure Assets: Roads CBD NORTH B		35 000 000		35 000 000
All	Capital: Infrastructure - New Infrastructure Assets: Roads CBD NORTH C		31 200 000		31 200 000
All	Capital: Infrastructure - New Infrastructure Assets: Roads NMT Phase 1A		5 000 000		5 000 000
All	Capital: Infrastructure - New Infrastructure Assets: Roads NMT Phase 1C, 1B & 2		20 150 000		20 150 000
All	Capital: Infrastructure - New Infrastructure Assets :ICT		9 012 800		9 012 800
All	Capital: Infrastructure - New Infrastructure Assets : AFC and APTMS		17 090 000		17 090 000
All	Capital: Infrastructure - New Infrastructure Assets : Bus Layover		16 000 000		16 000 000
All	Capital: Infrastructure - New Infrastructure Assets: Depots		34 000 000		34 000 000
All	Capital : Non-Infrastructure -New Machinery and Equipment		10 480		10 480
All	Capital : Non Infrastructure -New Furniture and Office Equipment		104 800		104 800
All	Capital : Non Infrastructure -New Furniture Computer Equipment		104 800		104 800
All	Capital : Non Infrastructure -New Machinery and Equipment		104 800		104 800
All	WATER INFRASTRUCTURE GRANT	-	74 000 000	-	74 000 000
All	REPLACEMENT OF WATER AC PIPES	3 865 789	-	-	3 865 789
All	REFURBISHMENT OF BULK PIPELINES	3 348 217	-	-	3 348 217
All	INSTALLATION OF PREPAID/SMART METERS	1 206 703	-	-	1 206 703

PROJECTS		2017/2018			
Ward	Description	Carry Over	New	Replace	Total
All	INSTALLATION OF PREPAID/SMART METERS	2 021 122	-	-	2 021 122
All	REFURBISHMENT OF SEWER TREATED WATER RETICULATION SYSTEM	1 101 506	-	-	1 101 506
All	REFURBISHMENT OF SEWER TREATED RETICULATION	235 159	-	-	235 159

CAPITAL WORKS PLAN BROKEN DOWN OVER THREE YEARS

	2017/2018 BUDGET YEAR				2018/2019 BUDGET YEAR			2019/2020 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
Neighbourhood Development	-	27 722 000	-	27 722 000	24 813 000	-	24 813 000	24 813 000		24 813 000	77 348 000
	-	**27 722 000**	**-**	**27 722 000**	**24 813 000**	**-**	**24 813 000**	**24 813 000**	-	24 813 000	77 348 000

CEMETERY

	2017/2018 BUDGET YEAR				2018/2019 BUDGET YEAR			2019/2020 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
Development of Boitekong Cemetery	-	7 700 000	-	7 700 000	-	-	-			-	7 700 000
	-	**7 700 000**	**-**	**7 700 000**	-	-	-	-	-	-	7 700 000

LIBRARY	2017/2018 BUDGET YEAR				2018/2019 BUDG ET YEAR			2019/20 20 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replac e	Total	New	Replace	Total	Total Budget
Scanners: All Libraries		130 000		130 000	130 000	-	130 000	130 000	-	130 000	390 000
Extension of Marikana & Phatsima Libraries		1 091 120		1 091 120	1 243 390	-	1 243 390	1 243 390	-	1 243 390	3 577 900
Steel Filing Cabinate: Main Library		60 000		60 000	60 000	-	60 000	60 000	-	60 000	180 000
Airconditioners: Main Library Offices		40 000		40 000	40 000	-	40 000	40 000	-	40 000	120 000
Carpet: East End Library		30 000		30 000	30 000	-	30 000	30 000	-	30 000	90 000
Hi-Fi: East End Library		6 000		6 000	6 000	-	6 000	6 000	-	6 000	18 000
Foding nose trolleys: All Libraries		14 000		14 000	14 000	-	14 000	14 000	-	14 000	42 000
Storage Lockers: East-End Library	-	15 000	-	15 000	15 000	-	15 000	15 000	-	15 000	45 000
Step Stool: 2 step: East-End Library	-	15 000	-	15 000	15 000	-	15 000	15 000	-	15 000	45 000
Book Display Unit: Charora Info Hug	-	15 000	-	15 000	15 000	-	15 000	15 000	-	15 000	45 000
Stripping Machine: Charora Info Hub	-	16 000	-	16 000	16 000	-	16 000	16 000	-	16 000	48 000
Jolly Chairs: Chorora Info Hub		1 000		1 000	1 000	-	1 000	1 000	-	1 000	3 000
Jolly Tables: Charora Info Hub		1 000		1 000	1 000	-	1 000	1 000	-	1 000	3 000
Tables: News paper area Charora Info Hub		10 000		10 000	10 000	-	10 000	10 000	-	10 000	30 000
Tables: Karlienpark Library Staff room		4 000		4 000	4 000	-	4 000	4 000	-	4 000	12 000
Chairs: Karlienpark Library Staff room		5 000		5 000	5 000	-	5 000	5 000	-	5 000	15 000
	-	**1 453 120**	-	**1 453 120**	**1 605 390**	-	**1 605 390**	**1 605 390**	-	1 605 390	4 663 900

RUSTENBURG RAPID TRANSPORT	2017/2018 BUDGET YEAR				2018/2019 BUDGET YEAR			2019/20 20 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
Capital: Infrastructure - New Infrastructure Assets: Roads NE D	-	-	-	-	-	-	-	-	-	-	-
Capital: Infrastructure - New Infrastructure Assets: Stations A		-	-	-	-	-	-	-	-	-	-
Capital: Infrastructure - New Infrastructure Assets: Stations B		33 000 000		33 000 000	2 300 000	-	2 300 000	2 300 000	-	2 300 000	37 600 000
Capital: Infrastructure - New Infrastructure Assets: Roads CBD NORTH A		32 000 000		32 000 000	3 200 000	-	3 200 000	3 200 000	-	3 200 000	38 400 000
Capital: Infrastructure - New Infrastructure Assets: Roads CBD NORTH B		35 000 000		35 000 000	2 300 000	-	2 300 000	2 300 000	-	2 300 000	39 600 000
Capital: Infrastructure - New Infrastructure Assets: Roads CBD NORTH C		31 200 000		31 200 000	3 500 000	-	3 500 000	3 500 000	-	3 500 000	38 200 000
Capital: Infrastructure - New Infrastructure Assets: Roads NMT Phase 1A		5 000 000		5 000 000	500 000	-	500 000	500 000	-	500 000	6 000 000
Capital: Infrastructure - New Infrastructure Assets: Roads NMT Phase 1C, 1B & 2		20 150 000		20 150 000	1 900 000	-	1 900 000	1 900 000	-	1 900 000	23 950 000
Capital: Infrastructure - New Infrastructure Assets :ICT		9 012 800		9 012 800	9 445 414	-	9 445 414	9 445 414	-	9 445 414	27 903 629
Capital: Infrastructure - New Infrastructure Assets : AFC and APTMS		17 090 000		17 090 000	17 910 320	-	17 910 320	17 910 320	-	17 910 320	52 910 640

Capital: Infrastructure - New Infrastructure Assets : Bus Layover		16 000 000		16 000 000	17 580 000	-	17 580 000	17 580 000	-	17 580 000	51 160 000
Capital: Infrastructure - New Infrastructure Assets: Depots		34 000 000		34 000 000	120 000 000	-	120 000 000	120 000 000	-	120 000 000	274 000 000
Capital : Non Infrastructure - New Machinery and Equipment		10 480		10 480	10 983	-	10 983	10 983	-	10 983	32 446
Capital : Non Infrastructure - New Furniture and Office Equipment		104 800		104 800	109 830	-	109 830	109 830	-	109 830	324 461
Capital : Non Infrastructure - New Furniture Computer Equipment		104 800		104 800	109 830	-	109 830	109 830	-	109 830	324 461
Capital : Non Infrastructure - New Machinery and Equipment		104 800		104 800	109 830	-	109 830	109 830	-	109 830	324 461
	-	**232 777 680**	-	**232 777 680**	**178 976 209**	-	**178 976 209**	**178 976 209**	-	178 976 209	590 730 097

WATER RETICULATION

		2017/2018 BUDGET YEAR			2018/2019 BUDGET YEAR			2019/2020 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
WATER INFRASTRUCTURE GRANT	-	74 000 000	-	74 000 000	88 000 000	-	88 000 000	88 000 000	-	88 000 000	250 000 000
UPGRADING AND EXTENSIONOF BOSPOORT WATER TREATMENT WORKS	-	24 543 376	-	24 543 376	-	-	-	-	-	-	24 543 376
CONSTRUCTION OF BOSPOORT BULK WATER PIPELINE	-	15 416 665	-	15 416 665	-	-	-	-	-	-	15 416 665
REPLACEMENT OF WATER AC PIPES IN ZINIAVILLE INDUSTRIAL AND RESIDENT	-	7 652 107	-	7 652 107	-	-	-	-	-	-	7 652 107
REPLACEMENT OF WATER AC IN RUSTENBURG EAST	-	7 347 446	-	7 347 446	-	-	-	-	-	-	7 347 446
REPLACEMENT OF WATER AC PIPES IN PROTEA 1 & 2 , SAFARI 1,2,3	-	6 447 126	-	6 447 126	15 000 000	-	15 000 000	15 000 000	-	15 000 000	36 447 126
REFURBISHMENT OF BULK LINE & TLHABANE WATER AC REPLACEMENT	-	8 445 680	-	8 445 680	10 000 000	-	10 000 000	10 000 000	-	10 000 000	28 445 680
TIERKLOOF/BOSCHDAL RESERVIOR AND BULK WATER LINE	-	6 085 586	-	6 085 586	33 000 000	-	33 000 000	33 000 000	-	33 000 000	72 085 586

MARIKANA & SURROUNDING AREAS: WATER SUPPLY & YARD CONNECTIONS	-	6 119 704	-	6 119 704	62 000 000		62 000 000	62 000 000		62 000 000	130 119 704
BOSCHDAL - WATER SUPPLY	11 047 323	-	-	11 047 323	-	-	-	-	-	-	11 047 323
BOSPOORT - UPGRADING OF PIPELINES	1 426 877	-	-	1 426 877	-	-	-	-	-	-	
REPLACEMENT OF WATER AC PIPES	3 865 789	-	-	3 865 789	-	-	-	-	-	-	
CBD - REFURBISHMENT OF WATER RETICULATION SYSTEM	385 727	-	-	385 727	-	-	-	-	-	-	
REFURBISHMENT OF BULK PIPELINES	3 348 217	-	-	3 348 217	-	-	-	-	-	-	
RTB & EXTENSIONS - UPGRADING OF WATER METERS AND AGED CONNECTIONS	14 052 615	-	-	14 052 615	-	-	-	-	-	-	
RTB EAST UPGRADING OF WATER METERS & AGED CONNECTIONS	359 795	-	-	359 795	-	-	-	-	-	-	
ZINNIAVILLE & KARLIEN PARK - UPGRADING OF WATER METERS & AGED CONNECTIONS	3 268 180	-	-	3 268 180	-	-	-	-	-	-	
RUSTENBURG - (INCL - EXTENTIONS) REPLACEMENT OF WATER AC PIPES	17 554 269	-	-	17 554 269	-	-	-	-	-	-	
SYFERFONTEIN-WATER SUPPLY	2 979 988	-	-	2 979 988	-	-	-	-	-	-	
BOSCHFONTEIN-WATER SUPPLY	3 500 000	-	-	3 500 000	-	-	-	-	-	-	
INSTALLATION OF PREPAID/SMART METERS	1 206 703	-	-	1 206 703	-	-	-	-	-	-	
INSTALLATION OF PREPAID/SMART METERS	2 021 122	-	-	2 021 122	-	-	-	-	-	-	
RANKELEYANE-WATER SUPPLY	1 430 266	-	-	1 430 266	-	-	-	-	-	-	
LEKGALONG-WATER SUPPLY	1 334 194	-	-	1 334 194	-	-	-	-	-	-	
BOSCHFONTEIN-WATER SUPPLY	391 157	-	-	391 157	-	-	-	-	-	-	
TLHABANE-AC PIPES(REPLACEMENT)	4 161 484	-	-	4 161 484	-	-	-	-	-	-	
SYFERFONTEIN-WATER SUPPLY	280 523	-	-	280 523	-	-	-	-	-	-	
TLHABANE WEST-RESEVOIR AND PUMPSTATION	430 000	-	-	430 000	-	-	-	-	-	-	
MATHOPESTAD WATER SUPPLY	223 600	-	-	223 600	-	-	-	-	-	-	
				-							
TOTAL	**73 267 829**	**156 057 690**	**-**	**229 325 519**	**208 000 000**	**-**	**208 000 000**	**208 000 000**	**-**	208 000 000	583 105 013

SANITATION SERVICE

		2017/2018 BUDGET YEAR			2018/2019 BUDGET YEAR			2019/2020 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
UPGRADING OF OUTFALL SEWER LINES TO RUSTENBURG WWTW	612 501	-	-	612 501	-	-	-	-	-	-	612 501
REFURBISHMENT OF SEWER TREATED WATER RETICULATION SYSTEM	1 101 506	-	-	1 101 506	-	-	-	-	-	-	1 101 506
REFURBISHMENT OF SEWER TREATED RETICULATION	235 159	-	-	235 159	-	-	-	-	-	-	235 159
UPGRADING OF THE BULK SEWER LINES TO THE WWTW (WESTERN AREA)	-	7 000 000	-	7 000 000	-	-	-	-	-	-	7 000 000
REPLACEMENT OF TLHABANE AC SEWER BULK LINE		6 563 730		6 563 730	-	-	-	-	-	-	6 563 730
TOTAL	-	13 563 730	-	13 563 730	-	-	-	-	-	-	13 563 730

ROADS

		2017/2018 BUDGET YEAR			2018/2019 BUDGET YEAR			2019/2020 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
MERITING ROADS & STORMWATER - WARD 18	-	5 000 000	-	5 000 000	8 000 000	-	8 000 000	8 000 000	-	8 000 000	21 000 000
TSITSING ROADS & STORMWATER DRAINAGE	-	5 000 000	-	5 000 000	-	-	-	-	-	-	5 000 000
FREEDOM PARK ROADS & STORMWATER DRAINAGE	-	5 000 000	-	5 000 000	-	-	-	-	-	-	5 000 000
TLASENG ROADS & STORMWATER DRAINAGE PHASE 3	-	5 000 000	-	5 000 000	5 000 000	-	5 000 000	5 000 000	-	5 000 000	15 000 000
PHATSIMA ROADS & STORMWATER DRAINAGE PHASE 3	-	5 000 000	-	5 000 000	8 000 000	-	8 000 000	8 000 000	-	8 000 000	21 000 000
RASIMONE ROADS & STORMWATER DRAINAGE	-	5 000 000	-	5 000 000	8 000 000	-	8 000 000	8 000 000	-	8 000 000	21 000 000
MAUMONG ROADS & STORMWATER	-	5 000 000	-	5 000 000	5 000 000	-	5 000 000	5 000 000	-	5 000 000	15 000 000
ROBEGA ROADS & STORMWATER	-	5 000 000	-	5 000 000	8 000 000	-	8 000 000	8 000 000	-	8 000 000	21 000 000
TOTAL	-	40 000 000	-	40 000 000	42 000 000	-	42 000 000	42 000 000	-	42 000 000	124 000 000

STREET LIGHTS

Description	Carry Over	2017/2018 BUDGET YEAR New	Replace	Total	2018/2019 BUDGET YEAR New	Replace	Total	2019/2020 BUDGET YEAR New	Replace	Total	Total Budget
MOSENTHAL/IKAGENG HIGH MAST LIGHTS	-	4 800 000		4 800 000	-		-	-		-	4 800 000
THABANENG MAST LIGHTS	-	3 000 000		3 000 000	-		-	-		-	3 000 000
KANANA HIGH MAST LIGHTS	-	5 200 000		5 200 000	10 000 000		10 000 000	10 000 000		10 000 000	25 200 000
MAUMONG HIGH MAST LIGHTS	-	3 500 000		3 500 000	-		-	-		-	3 500 000
ROBEGA HIGH MAST LIGHTS	-	5 200 000		5 200 000	-		-	-		-	5 200 000
TOTAL	-	21 700 000	-	21 700 000	10 000 000	-	10 000 000	10 000 000	-	10 000 000	41 700 000

ELECTRICAL SERVICES

Description	Carry Over	2017/2018 BUDGET YEAR New	Replace	Total	2018/2019 BUDGET YEAR New	Replace	Total	2019/2020 BUDGET YEAR New	Replace	Total	Total Budget
UPGRADING/REFURBISHMENT OF 33KV SUBSTATIONS	22 354 028	-	-	22 354 028	-		-	-		-	22 354 028
CASHAN EXT 28-INTERNAL ELECTRICAL NETWORK PHASE2	1 272 774	-	-	1 272 774	-		-	-		-	1 272 774
MOTOR CITY SUBSTATION-PHASE2	1 500 000	-	-	1 500 000	-		-	-		-	1 500 000
WATERKLOOF SUBSTATION PHASE 4	3 500 000	-	-	3 500 000	-		-	-		-	3 500 000
WATERKLOOF SUBSTATION-INTER CONNECTION TO NEW ESKOM SWITCHING STATION	2 000 000	-	-	2 000 000	-		-	-		-	2 000 000
WATERKLOOF SUBSTATION PHASE 4	1 000 000	-	-	1 000 000						-	1 000 000
TOTAL	31 626 801	-	-	31 626 801	-	-	-	-	-	-	31 626 801

RWST

	2017/2018 BUDGET YEAR				2018/2019 BUDGET YEAR			2019/2020 BUDGET YEAR			
Description	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
RWST	-	69 000 000	-	69 000 000	43 000 000		43 000 000	16 000 000		16 000 000	128 000 000
TOTAL	-	69 000 000	-	69 000 000	43 000 000	-	43 000 000	16 000 000	-	16 000 000	128 000 000

		2017/2018 BUDGET YEAR			2018/2019 BUDGET YEAR			2019/2020 BUDGET YEAR			
	Carry Over	New	Replace	Total	New	Replace	Total	New	Replace	Total	Total Budget
LOANS	106 843 796	-	-	106 843 796	-	-	-	-	-	-	106 843 796
WATER INFRUSTRUCTURE GRANT	-	74 000 000	-	74 000 000	88 000 000	-	88 000 000	88 000 000	-	88 000 000	250 000 000
MIG	-	165 021 420	-	165 021 420	172 000 000	-	172 000 000	172 000 000	-	172 000 000	509 021 420
NDG	-	27 722 000	-	27 722 000	24 813 000	-	24 813 000	24 813 000	-	24 813 000	77 348 000
PTNG	-	232 777 680	-	232 777 680	178 976 209	-	178 976 209	178 976 209	-	178 976 209	590 730 097
DSAC	-	1 453 120	-	1 453 120	1 605 390	-	1 605 390	1 605 390	-	1 605 390	4 663 900
RWST	-	69 000 000	-	69 000 000	43 000 000	-	43 000 000	16 000 000	-	16 000 000	128 000 000
GRAND TOTAL	106 843 796	569 974 220	-	676 818 016	508 394 599	-	508 394 599	481 394 599	-	481 394 599	1 666 607 214

PLAN 1 : BASIC SERVICE DELIVERY

B	Objective	Directorate	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
1. Develop and sustain a spatial, natural and built environment	1.2 Improved service delivery through provision of high quality, reliable and cost effective infrasructure based on	Planning and Human Settlement	E Motlhamme	Land acquisition	M Motlhamme	Land Identification	M Pharasi	Number	1	Number of portions of state land acquired for human settlement	2	2				2
				Spatial Development Framework Review	M Motlhamme	Spatial Planning	T Molwantwa	%		Percentage Review of Spatial Development Framework	2	100%				100%
				Bokamoso Housing Development	M Motlhamme	Registration of beneficiaries	D Matshego	Number	2	Number of houses constructed as part of Integrated Residential Development Programme	3	500				500
1. Develop and sustain a spatial, natural and built environment	1.5 Improved public transport infrastructure	Roads and transport	M Rapoo	Construction of Roads, Stations and Bus Depots	O Moleele	12 Stations, 40 km walk & cycle paths (NMT) 4km CBD Bus Lanes,		%	3	Percentage completion of Road and Transport (RRT) projects	3	100%	30%	69%	93%	100%
												R 298 968 980	R91 562 015	R 116 331 077	R 72 240 101	R 72 240 101
	1.2 Improved service delivery through provision of high quality, reliable and cost effective infrasructure based on integrated spatial planning	Technical and Infrastructure Services	F Sherrif	Upgrading and refurbishment of water networks	Z Mbolekwa-Pupuma	Water infrastructure grant (WSIG) projects	W Simelane	%	4	Percentage completion of water infrastructure grant (WSIG) projects	3	100%	10%	20%	50%	100%
												R65m	R6 500 000	R14 800 000	R37 000 000	R65 000 000
						Water AC pipes replacement		%	5	Percentage completion of AC pipes replacement projects	3	100%	0%	10%	50%	100%
												R 55 859 628	0	R 5 585 962	R27 929 814	R55 859 628
						Construction of Boschdal/Tierkloof Reservoir and Bulk Pipeline		%	6	Percentage construction of Reservoir and Bulk Pipeline	3	100%	5%	10%	50%	100%
												R17 132 909	856 645	R1 713 290	R856 454	R17 132 909
						Bospoort WTW, New Bospoort North Reservoir and Bulk pipeline		%	7	Percentage upgrade of Bospoort WTW, New Bospoort North Reservoir and Bulk pipeline	3	100%	15%	25%	50%	100%
												R41 386 918	R6 208 037	R10 346 729	R20 693 459	R41 368 918
				Upgrading and refurbishment of outfall sewer lines	Z Mokone	Upgrading of outfall sewer lines to Rustenburg WWTW	W Simelane	%	8	Percentage completion of sewer reticulation projects	3	100%	10%	20%	50%	100%
						Refurbishement of Sewer Treated Water Reticulation System										
						Refurbishement of Sewer Treatment Reticulation						R15 512 816	R1 336 701	R2 600 000	R7 500 000	R15 512 816
						Upgrading of bul k sewer lines to the WWTW Western Area										
						Replacement of Tlhabane Sewer Bulk Line										
				Upgrading and refurbishment of electrical network	P Bergh	Upgrading/refurbishment of 33KV Substations	M Mapankola	%	9	Percentage completion of electrical services projects	3	100%	3%	14%	49%	100%
						Cashan Ext 28 Internal Electrical Network Phase 2										
						Motor City Substation Phase										
						Waterkloof Substation Phase										
						Waterkloof Substation- Inter Connection to new Eskom						31 626 801	790670	4480464	15549844	31626801
						Waterkloof Substation Phase 4										

B	Objective	Directorate	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
		Roads and transport	M Rapoo	Construction of roads and stormwater drainage.	PMU Manager	Merriting roads and storm water ward 18	P Mongae	%	10	Percentage completion of roads and storm water projects.	3	100%				100%
						Tsitsing roads and stormwater drainage	P Mongae					393 487 779				
						Phatsima Water nd storm water drsinage phase 3	P Mongae									
						Maumong roads and storm water drainage.	P Mongae									
						Rasimone roads and storm water	P Mongae									
			O Kgosiemang	Boitekong Cemetery	O Tlale	Boitekong Cemetery		%	11	Percentage completion of Boitekong Cemetery Construction	2	100%				100%
												15 140 369				
			O Kgosiemang	Rustenburg Flea Market	M Kotane	Construction Rustenburg Flea Market		%	12	Percentage completion of Rustenburg Flea Market Construction	2	100%				100%
												15 842 808				
											35					

PLAN 2: LOCAL ECONOMIC DEVELOPMENT

Objective	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit Of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
Build and support broad-based black economic empowerment and sustainable Small, Medium and Micro Enterprises (SMME's) business development		Job Creation				#	1	Number of jobs created through local economic development initiatives including capital projects	1	2280	500	1000	1500	2280
	Director LED	LED = 250 jobs	K Matshidiso	Various projects										
	Director RT	RRT = 810 jobs	O Moleele											
	Director CDCD	DCD = 150 jobs	M Khunou											
	Director PS	DPS = 80 jobs	J Khumalo											
	PMU manager	PMU = 990 jobs	M Kotane											
	Director LED	Enterprise development	K Matshidiso	Market development (Agriculture, Manufacturing, Tourism & Retail)	L Pule	#	2	**Number of SMMEs assisted with market development**	1	480 (30 per sector)	120	120	120	120
			K Matshidiso	Business support services	L Pule	#	3	**Number of SMMEs getting technical and management training**	1	480 (30 per sector)	120	120	120	120
			K Matshidiso	Cooperative support services	L Pule	#	4	Number of cooperatives provided with business support services	1	90	20	45	65	90
			P Mantswe	Contractor Development Policy	P Modisane	%	5	% completion of the contractor	1	TOTAL	50%	75%	100%	
			Kathleen Matshidiso	- Contractor Development Programme . -Establishing of CIDB office -MOU with Construction SETA - Developing contractors from level 1-3	L Pule									
	J Rademeyer	Inward investment facilitation	P Mantswe	Investment Policy Investment Breakfast	P Mantswe	#	6	Percentage completion of Investment Policy	1	100%	100%			
	J Rademeyer		K Matshidiso	Masterplan projects packaged for investment: -African Convention Centre (ACC) & Hotel - Rustenburg Show -- - Grounds Flea Market -Geelhout Park - Amusement Park - Industrial Park (SEZ) incl. FPM, Aerodrome - Educational Hub	P Mantswe	#	7	Number of expression of interests advertised for the master plan projects.	1	7				7
		Outdoor Advertising	Katlego	sustainable income through outdoor advertising		#	8	Number of legal outdoor advertising sites generating consistent and sustainable income for the municipality annually	1	50	11	12	13	14

Objective	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit Of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
1. Develop and sustain a spatial, natural and built environment	1.1 Accelerated delivery and maintenance of quality basic and essential services to all communities	OMM	N Sithole	Neighbourhood Development	M Dire	%	9	Percentage completion of neighbourhood development projects	2	100%				100%
										R10 800 000				R10 800 000

PLAN 3 : MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Priority	Objective	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit Of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
3. Ensure sustainable municipal financial viability and management	3.1 Develop and implement integrated financial systems to support municipal programmes and ensure internal financial sustainability	BTO	Increase number of indigents (both formal and informal residents)	Unit Manager : Revenue	Indigent registration	Section Manager: Credit control and debt collection		1	Percentage increase of households earning less than R3 500 per month with access to free basic services	2	20%	5%	10%	15%	20%
											R263 072 809	R13 153 640	R26 307 281	R39 460 921	R52 614 562
		BTO	Accelerate spending on capital project in line with procurement plan and cash flow	Director RRT, DTIS and PMU manager.	Payment of service providers within 30 days in line with the cash flow projections and procurement plan	Unit Manager : PMU, Financial Management, RRT and	%	2	Percentage of the municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	2	95%	10%	40%	75%	95%
											R581 218 000	R 58 121 800	R 232 487 200	R 435 913 500	R 552 157 100
		BTO	Accelerate spending on operational project in line cash flow projections	All the directors	Payment of service providers within 30 days in line with the cash flow projection	RLM Unit Managers	%	3	Percentage expenditure on the approved operational budget	2	95%	25%	50%	75%	95%
											R4 627 538 000	R1 156 884 500	R2 313 769 000	R3 470 653 500	R4 396 161 100
	3.2 Implement revenue management strategy to enhance financial management and compliance controls	BTO	Enhance revenue collection	ALL	Implement credit control and debt collection processes		%	4	Percentage increase in revenue collection	2	7%	2%	4%	6%	7%
											R3 600 000 000	R72 000 000	R144 000 000	R216 000 000	R252 000 000
		BTO	Long term financial sustainable	CFO	Savings towards building financial reserves	Unit Manager Financial Control	%	5	Percentage of revenue collected set aside for building reserves	2	1,67%				1.67%
											60 000 000	15 000 000	30 000 000	45 000 000	60 000 000

Strategic Priority	Objective	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit Of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
	3.1 Develop and implement integrated financial systems to support municipal programmes and ensure internal financial sustainability	BTO	1. Provide assurance that sufficient Revenue will be generated to repay Liabilities. 2. Ability to pay back its Short-term Liabilities with its Short-term Assets. 3. Ability to meet at least its monthly fixed operating commitments from cash and short-term investment. 4.Decreases in Debtors relative to annual billed revenue.	Unit Manager Financial Manager, Revenue and billing.	Intensify debt collection and cash flow management.	Section Manager : Financial statements and reports, Billing, Revenue, SCM and Financial control	%	6	Percentage achievement of positive financial ratios (Debt Coverage: 45%; Current Ratio: 1:2; Collection Rate: 82%; Cost Coverage: 1 month)	2	100%	100%	100%	100%	100%
		BTO	Accelerate operating and capital grant funded project	Director RRT, DTIS, CD and Manager in the office of the MM	Spent all grant received from National and Provincial government in line with payment schedule	Unit Manager RRT, Financial Control, PMU and Library Information	%	7	Percentage expenditure on allocated grants	2	95%	15%	40%	70%	95%
											R 1 163 483 000	R174 522 450	R465 393 200	R814 438 100	R1 105 308 850
		BTO	Obtain unqualified audit report	Unit Manager : Financial Control	Address all the prior year qualifications and exceptions raised during audit.	Section Manager : Financial statements and reports	%	8	Obtaining unqualified audit report	2	100%			100%	
	3.1 Develop and implement integrated financial systems to support municipal programmes and ensure internal financial sustainability	BTO	Compile and annually update the Municipality's Medium Term Income and Expenditure Framework	CFO	Co-ordinate and compile an Operating Budget which is sustainable and affordable to the rate payer/consumer	Mdhluli V.	%	9	% of 2018/2019 Budget compiled and approved by Council by 30th May 2018	1	100%	10%	25%	75%	100%
	3.2 Implement revenue management strategy to enhance financial management and compliance controls	DTIS	Water Distribution Losses Reduction	F Sherrif	Water Distribution Losses Reduction	Z Mbolekwa-Pupuma	%	10	Percentage reduction in water distribution losses	2	10	2%	4%	7%	10%
Drive optimal municipal institutional development, transformation and capacity building	3.3 Implement sound and sustainable financial management and compliance controls			Khathu Maphosa	Accounting Policy	BTO	%	11	% completion of revision of all Finance related Policies	2	100%	N/A	60% Draft policy by 31 March 2018	100%	100% Council approved policy by 30 June 2018
		BTO	5.4. Implementation of Municipal Property Rates Act	Khathu Maphosa	Supplimentary Valuation Roll	BTO	#	12	Number of Supplementary Rolls released	2	1			1	
										23					

PLAN 4 : BASIC SERVICE DELIVERY

Strategic Priority	Objective	Directorate	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
4. Maintain a safe; healthy and socially cohesive environment for all	Explore and implement alternative eco-friendly and conservation interventions to preserve the environment	Community Development	L Sefike	Solid Waste Removal (32 Wards)	M Khunou	Household waste collection	R Shingange	%	1	Percentage increase in households provided with a	1	2%				2%
												R21 800 000	R5 450 000	R10 900 000	R16 350 000	R21 800 000
				Environmental Management (All Wards)	K Mekgwe	Environmetal Impact Assessment	R Moatshe	%	2	Percentage review of the Environmental Management Framework	1	100%				100%
4. Maintain a safe; healthy and socially cohesive environment for all	4.1 Implement quality and improved health and social servcies to communities	Public Safety	S Kotsedi	Municipal Disaster Management and Fire Services	E Mfolwe	Fire Fighting Disaster Risk Management	F Heystek	%	3	Percentage implementation of an Integrated Disaster Management Plan	1	100%	25%	50%	75%	100%
			S Kotsedi	Municipal Disaster Management and Fire Services	E Mfolwe	Fire Fighting Disaster Risk Management	F Heystek	%	4	Percentage completion of Fire Brigade By- Laws review	1	100%				100%
			S Kotsedi	Traffic and Licensing Management	D Dube	Licensing, Testing and traffic control	A Nong	%	5	Percentage extension of municipal court to Tlhabane Magisterial District	1	100%				100%
											5					

PLAN 5: LOCAL ECONOMIC DEVELOPMENT

Strategic Priority	Objective	Directorate	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
Transform and Maintain a vibrant and sustainable rural development	Build and support broad-based black economic empowerment and sustainable Small, Medium and Micro Enterprises (SMME's) business development	LED	Director: LED	High value added agricultural Zones	T Mothuloe	Boitekong Agricultural Project	D Sekgetho	#	1	Number of pig production units completed	1	2			2	
						Cooperative	D. Sekgetho	#	2a	Number of urban-agriculture projects completed		7			4	7
			Director: LED	Urban Agriculture	T Mothuloe	Phatsima Agricultural Cooperative	D Sekgetho	#	2b						1	
					K Matshidiso	Marikana Agricultural Hub	D Sekgetho	#	2c						1	
						Agri-Park - Farmer Production Support Unit	Dikeledi	#	2d						1	
						Development of Market/Community square with Urban Agriculture Activities	D Sekgetho	#	2e						1	
						Lethabong. urban-agriculture project	D Sekgetho	#	2f							1
						Boitekong urban-agriculture project	D Sekgetho	#	2g							1
						Tlhabane urban-agriculture project	D Sekgetho	#	2h		1					1
										TOTAL	2					

PLAN 6 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Priority	Objective	Directorate	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
6. Uphold good governance and public participation principles	6.1 Drive good governance and legislative compliance in all municipal processes	Strategy and Planning	Municipal Manager	Development of IDP document	M Dire	Consolidation of directorate inputs	G Moopelwa	%	1	Percentage completion of the review/amendment of a 5-year Integrated Development Plan(IDP)	2	100%				100%
				Integrated intergovernmental relations and stakeholder consultation and partnerships	M Dire	IGR Foras; Multistakeholder Foras; MoU; Representative Foras	G Moopelwa N Mmemezi	#	2	Number of partnerships and collaborations established	2	8	2	4	6	8
				Development of Top Layer SDBIP	B Dikutle	Consolidation of directorate inputs	L Magale	%	3	Percentage completion of the Top layer Service Delivery and Budget Implementation Plan (SDBIP) 2018/2019	2	100%				100%
		Strategy and Planning	M Dire	Review of PMS Framework	B Dikutle	Consolidation of directorate inputs	L Magale	%	4	Percentage completion of reviewed Performance Management Systems Framework	1	100%				100%
				Performance Management System Implementation	B Dikutle	Consolidation of directorate inputs	L Magale	%	5	Percentage implementation of Performance Management	2	100%	100%	100%	100%	100%
		Strategy and Planning	CFO	Tabling of municipal budget	V Mdhuli	Consolidation of directorate inputs	M Dikoko	%	6	Percentage Tabling of budget 2018/2019 for approval	1	100%				100%
		Municipal Manager	NS Sithole	Risk Management	B Khiba	Risk Assessment	W Burger	%	7	Percentage implementation of Risk Management	3	100%	100%	100%	100%	100%
		Strategy and Planning	NS Sithole	Response to external audit queries	All	Consolidation of directorate inputs		%	8	Percentage of External audit queries responded to within the set timeframe of 5 working days	1	100%	100%	100%	100%	100%
				Response to internal audit queries	All	Consolidation of directorate inputs		%	9	% of Internal Audit queries responded to within the set timeframe 5 working days	1	100%	100%	100%	100%	100%
										TOTAL	15					

PLAN 7 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Strategic Priority	Objective	Project Owner	Project	Project Manager	Sub Project	Sub Project Manager	Unit Of Measure	KPI No.	Key Performance Indicator	Weight	Annual Target	Q1 Target - Sept 2017	Q2 Target - Dec 2017	Q3 Target - Mar 2018	Q4 Target - June 2018
7. Drive optimal municipal institutional development, transformation and capacity building	7.10 Development of an institutional integrated human resources capability that enhances institutional competence	S Segatle	Employ Equity Plan Implementation	C Taukobong	Develop Council-wide EE Plan	S Sekhute	%	1	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with a	1	1%				1%
											20%	5%	10%	15%	20%
			Workplace Skills Plan	P Mahapela	Facilitate training and Development of Employees	T Mtjotjoa	%	2	Percentage of the municipality's budget actually spent on implementing the workplace skills plan	1	95%	20%	50%	75%	95%
											R2 769 000	R553 800	R1 384 500	R2 076 750	R2 630 550
						T Mtjotjoa	%	3	Percentage completion of the Workplace Skills Plan	1	100%		100%		
			Building career and vocational guidance	P Mahapela	Provide resources to support career and vocational guidance	T Mtjotjoa	Number	4	Number of career and vocational guidance programmes implemented	1	4	1	2	3	4
			Organisational Restructuring	Municipal Manager	Determination of organisation design; Job Descriptions; Job Evaluation	Director: DCS	%	5	Percentage completion of organisational restructuring	2	100%	100%			
			Implement the Succession Planning and Talent Management framework	Director: DCS	Establish Talent Management Committees	P Mahapela	%	6	Percentage achievement of talent management and succession planning project plan	1	100%				100%
			Occupational Health Medical Surveillance	A Setshogoe	Faciliate health and safety programmes.	W Tshetlhane	Number	7	Number of Health and Safety Programmes implemented	1	4	1	2	3	4
			Implementation of a Municipal-wide Wellness Programme	M Setshogoe	Provide Comprehensive health and safety programmes.	R Rakoma	%	8	Number of wellness programmes implemented	1	4	1%	2%	3%	4%
			Compilation and Review of HR Policies	P. Mahapela	Compilation and review of Policies		%	9	% completion of thedevelopment and review of HR Policies by 30 June 2018:	1	100%	25%	75%	100% Developed/ reviewed Policies	Approved Policies
										10					